

USPS-T-11

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POSTAL RATE COMMISSION
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BEFORE THE
POSTAL RATE COMMISSION
WASHINGTON, D. C. 20268-0001

POSTAL RATE AND FEE CHANGES, 2000

Docket No. R2000-1

DIRECT TESTIMONY
OF
KAREN MEEHAN
ON BEHALF OF THE
UNITED STATES POSTAL SERVICE

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LIST OF EXHIBITS

- A. COST SEGMENTS AND COMPONENTS, BY 1998USPS-11A
- B. FINAL ADJUSTMENTS, BY 1998USPS-11B
- C. COST AND REVENUE ANALYSIS, BY 1998USPS-11C

LIST OF WORKPAPERS

WP-A. BASE YEAR 1998 REPORTS

TABLE 1. MANUAL INPUT REQUIREMENT REPORT

TABLE 2. "A" REPORT (WITHOUT PESSA)

TABLE 3. FACTOR REPORT

TABLE 4. "B" REPORT (PESSA DETAIL)

WP-B. BASE YEAR 1998 COST SEGMENT SPREADSHEETS (1-20)

LIST OF LIBRARY REFERENCES

The following library references are associated with my testimony.

- USPS LR-I-1 Summary Description of USPS Development of Costs by Segments and Components, FY1998
- USPS LR-I-2 USPS Cost and Revenue Analysis, FY 1998
- USPS LR-I-3 Development of Cost Segments and Components Report, FY 1998; Final Adjustment Report, FY 1998
- USPS LR-I-4 Base Year/Roll Forward, Input Data Files
- USPS LR-I-5 Base Year/Rollforward, Processing Documentation Reports
- USPS LR-I-6 Base Year/Rollforward Guide to Model (CD-ROMs)
- USPS LR-I-7 Base Year and Rollforward, Cost Diskettes
- USPS LR-I-9 Reconciliation of FY 1998 Statement of Revenues and Expenses to Audited Financial Statements and Reallocation of Expenses by Component (1 diskette)
- USPS LR-I-80 Diskette of Witness Meehan's Spreadsheets for Workpaper B and Exhibit 11C (USPS-T-11)

1 Autobiographical Sketch

2 My name is Karen Meehan. I am an economist in Cost Attribution,
3 Finance at Postal Service headquarters. I have been in my current job since
4 November 1994 and have been employed by the Postal Service since 1991.

5 My postal experience includes a number of positions at headquarters. I
6 served as a senior economist in the Demand Research Division in 1991 and
7 1992. From 1992 to 1994, I was a principal operations research analyst in the
8 Economic and Analysis Forecasting Group. Since 1994, I have been an
9 economist in Cost Attribution.

10 Previous to my employment at the Postal Service, I was a teaching
11 assistant at the George Washington University in the Economics Department.

12 I hold a Bachelor of Science, with honors, in industrial and systems
13 engineering from the Georgia Institute of Technology and a Master in Economics
14 from George Washington University.

1 PURPOSE AND SCOPE OF TESTIMONY

2 This testimony presents the development of Base Year 1998 costs. A
3 number of changes in the treatment of costs are introduced in this proceeding,
4 resulting in differences between the Fiscal Year 1998 Cost and Revenue
5 Analysis (CRA) and Base Year 1998 costs. My testimony and related
6 workpapers provide a brief overview of these changes and report their results.
7 However, a more thorough treatment of these changes is addressed in the
8 testimony of other witnesses.

9 This testimony is divided into four sections. The first section defines the
10 postal costing concepts used in the identification and development of base year
11 costs. The second section summarizes the changes in the treatment of costs
12 between Base Year 1996 and Fiscal Year 1998. In the third section, I describe
13 the changes in the treatment of costs between Fiscal Year 1998 and Base Year
14 1998. The last section of my testimony provides an overview of the development
15 of Base Year 1998 costs. I present these costs as a series of exhibits, which
16 follow this narrative.

17

18 I. Postal Costing Concepts

19 Base Year costs are classified as either volume variable or other in the base
20 year cost presentation.¹

¹ Exhibit USPS-11C also includes a column called Incremental Cost which is discussed by witnesses Kay, USPS-T-23 and Bradley, USPS-T-22.

1 A. Volume Variable Costs

2 As in Docket No. R97-1, the term "volume variable costs" refers to costs
3 that change (increase or decrease) in response to a small change in mail
4 volume. The degree of variability is the ratio of the percentage change in costs
5 to the corresponding percentage change in volume. The degree of variability is
6 usually referred to as the "variability" and is commonly expressed as a
7 percentage.

8 B. Other Costs

9 The term "other costs" refers to all costs that are not volume variable.
10 They represent the difference between total accrued costs and total volume
11 variable costs.

12
13 II. Changes in the Treatment of Costs Between Base Year 1996 and Fiscal Year
14 1997, and Fiscal Year 1997 to Fiscal Year 1998

15
16 A. Base Year 1996 to Fiscal Year 1997

17
18 The treatment of costs employed in the Fiscal Year 1997 CRA departs
19 from that used in Base Year 1996 in a few respects.

20 First, responding to a recommendation from the Postal Rate Commission
21 in the Special Services case, Docket No. MC96-3, the FY97 CRA has a new line:
22 "Ancillary Service Revenue". This line shows the revenue associated with return
23 receipts and other ancillary revenue (i.e. restricted delivery, COD alteration of

1 charges), which was formerly included with Registry, certified mail, COD, and
2 Insurance.²

3 Next, responding to a recommendation from the FY96 CRA audit, we
4 separated the costs of some programs clearly related to existing products. The
5 programs identified as affecting products in FY97 were the International
6 Business Unit (IBU) and the Priority Mail Processing Centers (PMPCs). This
7 necessitated 4 new components (i.e. Cost Segment 15, Component 234, Product
8 Specific Imputed Rents; Cost Segment 16, Component 197, Other Postal
9 Supplies and Services; Cost Segment 20, Component 233, Product Specific
10 Equipment Depreciation; and Cost Segment 20, Component 247, Product
11 Specific Imputed Depreciation – Leasehold).

12 Last, to improve the treatment of Component 177, Miscellaneous Supplies
13 and Services, in Cost Segment 16, we changed its variability from "variable with
14 space" to "variable with all labor" and moved it within Cost Segment 16 (from
15 Custodial and Building, 16.3.1, to Other Miscellaneous, 16.3.4). Since the
16 expenses within that component tend to vary with all work (therefore, all salaries)
17 rather than with space, the Postal Service decided that a variability with all labor
18 was the best choice for this component.

² As before, the FY97, FY98 and BY98 CRA identifiable return receipt costs are shown on the Special Service line, "Other", along with other special service costs such as merchandise return receipt, business reply, address correction, and Forms 3547/3579 (i.e. Notice to Mailer of Correction in Address/ Undeliverable Standard Mail (A) and (B)).

1 B. Fiscal Year 1997 to Fiscal Year 1998

2 Fiscal Year 1998 spreadsheets were streamlined and improved in their
3 formatting. The improvements to the spreadsheets can be found after the
4 table of contents of WP-B, Base Year 1998 Cost Segment Spreadsheets.

5

6 III. Changes in the Treatment of Costs Between Fiscal Year 1998 and Base
7 Year 1998

8 A number of changes to the treatment of costs are introduced in Base
9 Year 1998.

10 A. General Revisions to FY98

11 First, responding to another recommendation from the Postal Rate
12 Commission in the Special Services case, Docket No. MC96-3, the Base Year
13 CRA has a new line item in the special services: "Stamped Cards." This new
14 line item appears in Exhibit USPS-11A: Cost Segments and Components,
15 Exhibit USPS-11C: Cost and Revenue Analysis, and WP-A, Tables 1-4. This
16 line item shows the printing costs associated with Stamped Cards.

17 The volumes used are the revised Revenue, Pieces and Weight (RPW)
18 volumes, which are different from the FY98 volumes appearing, for example, in
19 the 1998 Postmaster General's Annual Report, due to improvements in the RPW
20 estimation. The revised RPW includes higher volumes and revenues for
21 parcels. The RPW system and revised volumes are part of the testimonies of
22 witnesses Pafford, USPS-T-4 and Hunter, USPS-T-5.

23
24

1 B. New Studies

2 A number of new studies affecting the volume variability of selected
3 segments and components are introduced in the Base Year costs. The following
4 is a summary of these new studies, as well as a reference to their respective
5 sponsoring witness.

6 Changes in mail processing variabilities and to the subclass distribution of
7 volume-variable mail processing labor costs are presented by witnesses Bozzo,
8 USPS-T-15, Degen, USPS-T-16, and Van-Ty-Smith, USPS-T-17. Witness
9 Degen discusses the updated mail processing variability analysis in operational
10 terms, based on the description of mail processing activities presented by
11 witness Kingsley, USPS-T-10.

12 Witness Bozzo presents the economic and econometric theory underlying the
13 updated mail processing variability analysis, as well as the results used in
14 witness Van-Ty-Smith's mail processing volume variable cost calculations.
15 Witness Degen presents the rational underlying modifications to the Docket No.
16 R97-1 cost distribution approach. This work affects Cost Segment 3.

17 Witness Bozzo also presents the economic theory supporting witness Smith's
18 application of mail processing labor variabilities to mail processing non-labor
19 costs in Cost Segments 11, 16, and 20.

20 Witness Stevens, USPS-T-20, presents an improved means of apportioning
21 accrued costs to activities in Cost Segment 12 (Motor Vehicle Service) and part
22 of Cost Segment 20 (Vehicle Depreciation, 20.2).

1 Witness Smith provides the following in USPS-T-21: updated depreciation
2 costs for mail processing equipment in Cost Segment 20 (Equipment
3 Depreciation, 20.1); updated mail processing equipment maintenance costs in
4 Cost Segment 11 (Operating Equipment Maintenance, 11.2); updated mail
5 processing equipment parts and supplies costs in Cost Segment 16 (Equipment,
6 16.3.2); and updates to facility-related costs affecting Cost Segments 11, 15, 16,
7 18 and 20.

8 Witness Baron, USPS-T-12, presents modifications affecting both city and
9 rural carrier costs. His work affects portions of Cost Segments 6 (City Delivery,
10 Office Activities), 7 (City Delivery, Street Activities), 10 (Rural Carriers), 12
11 (Motor Vehicle Service) and 20 (Other Accrued Expenses).

12 Witness Bradley provides a further update to purchased transportation
13 variabilities and cost pools in USPS-T-18. In addition, witness Pickett, USPS-T-
14 19, develops transportation distributions for the postal holiday network (i.e. C-
15 NET), calculations of premiums for network air transportation (i.e. Eagle, WNET,
16 C-NET), the calculation of distance related transportation costs (DRTC) and the
17 calculation of the Alaska air adjustment. He also makes an adjustment to the
18 costs in the Eagle network accounts (53541, 53543, and 53547). This
19 adjustment removes the cost of Eagle planes used in daytime network activity
20 (i.e. Daynet). Their work affects portions of Cost Segment 14 (Transportation).

21 C. Cost Concepts

22 Previous to Docket No. R97-1, the Base Year cost presentation included
23 identification of specific-fixed costs. The Base Year 1998 cost presentation, like

1 Base Year 1996 in Docket No. R97-1, is limited to the estimation of volume
2 variable costs for each category of mail and special service. Estimates of
3 product specific costs are still developed and allocated to categories of mail and
4 special services in the estimation and application of incremental costs, in order
5 to ensure that all categories of mail and special services meet the incremental
6 cost floor, which includes product specific costs³. Product specific costs are
7 shown in the footnotes of Exhibit USPS-11C.

8

9 **IV. Development of Base Year 1998 Costs**

10 Base Year 1998 costs are based on the established cost segments and
11 components. Accrued costs for Base Year 1998 are grouped into 19 cost
12 segments structured along costs for craft activities (e.g., rural carriers), work
13 activities or major functions (e.g., purchased transportation). The cost segments
14 are disaggregated into cost components and subcomponents. For each
15 component or subcomponent a determination of cost variability is made, and
16 then applied to the accrued costs for that component or subcomponent to arrive
17 at the level of volume variable cost. An appropriate distribution key is then
18 employed to distribute this cost to the classes and subclasses of mail and types
19 of special service.

20 Ongoing statistical sampling systems collect data and produce estimates
21 that underlie the costs presented in Exhibit USPS-11A. These cost systems are
22 IOCS, TRACS, CCS, and RCS. See witness Ramage for IOCS, USPS-T-2,

³ See witnesses Kay's testimony, USPS-T-23, and Bradley's testimony, USPS-T-22.

- 1 witness Xie for TRACS, USPS-T-1, and witness Harahush for CCS and RCS,
- 2 USPS-T-3.
- 3 Cost segments and components for Base Year 1998 are presented as
- 4 Exhibit USPS-11A to my testimony. Final adjustments are reported in my Exhibit
- 5 USPS-11B, and a Cost and Revenue Analysis report for Base Year 1998 is
- 6 provided as Exhibit USPS-11C.

USPS-T-11

EXHIBIT USPS-11A
COST SEGMENTS AND COMPONENTS
BASE YEAR 1998

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COST SEGMENTS AND COMPONENTS
BASE YEAR 1998

NOTE: THERE ARE 2 PAGES FOR EVERY COST COMPONENT.
FOOTNOTES FOR A COST COMPONENT APPEAR ON A
SEPARATE PAGE FOLLOWING THE DETAIL FOR A
COST COMPONENT.

PAGE REFERENCES NOT PRECEDED BY A WORKPAPER REFERENCE
REFER TO PAGES WITHIN THIS DOCUMENT.

ALL EXTERNAL REFERENCES ARE TO USPS-T-11, WORKPAPER A-2: VARIABLE COSTS LESS PESSA COSTS
OR USPS-T-11, WORKPAPER A-4: PLANT, EQUIPMENT, SERVICEWIDE AND SELECTED
ADMINISTRATIVE COSTS (PESSA COSTS)

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-1 POSTMASTERS	C/S-2 SUPERVISORS& TECHNICIANS	C/S-3 CLERKS AND MAILHANDLER	C/S-4 CLERKS OFFICES	C/S-6&7 CAG-K CITY DEL CARRIERS	C/S-8 VEHICLE SER DRIVERS
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	112 259	672 033	5 911 130	3 108	1 931 024	28 908
PRESORT LETTERS	56 025	214 734	1 383 500	767	1 054 234	16 981
TOTAL LETTERS	168 284	886 767	7 294 630	3 875	2 985 258	45 889
SINGLE-PIECE CARDS	3 155	30 221	235 964	114	107 178	231
PRESORT CARDS	2 099	7 931	43 277	24	47 876	269
TOTAL CARDS	5 254	38 152	279 241	138	155 054	500
TOTAL FIRST-CLASS	173 538	924 919	7 573 871	4 013	3 140 312	46 389
PRIORITY MAIL	21 551	77 503	733 035	154	172 991	26 230
EXPRESS MAIL	4 399	18 872	127 161	--	41 557	1 594
MAILGRAMS	9	48	192	--	321	1
PERIODICALS:						
IN-COUNTY	408	3 738	14 981	--	25 371	2 265
OUTSIDE COUNTY:						
REGULAR	8 461	81 906	614 037	--	298 582	31 939
NONPROFIT	1 632	16 726	103 933	--	75 480	5 219
CLASSROOM	63	588	5 477	--	1 466	283
TOTAL PERIODICALS	10 564	102 958	738 428	--	400 899	39 706
STANDARD MAIL (A):						
SINGLE-PIECE RATE	638	11 299	96 694	20	25 305	372
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	25 460	108 292	354 116	64	884 024	44 490
REGULAR	37 022	278 862	2 199 571	449	1 126 738	41 844
TOTAL COMMERCIAL	62 482	387 154	2 553 687	513	2 010 762	86 334
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	1 090	8 508	50 183	10	50 816	1 870
NONPROFIT	5 928	57 819	450 884	91	239 620	6 675
TOTAL AGGREG NONPROFIT	7 018	66 327	501 067	101	290 436	8 545
TOTAL STANDARD (A)	70 138	464 780	3 151 448	634	2 326 503	95 251
STANDARD MAIL (B):						
PARCELS ZONE RATE	4 880	30 262	260 580	--	67 875	42 900
BOUND PRINTED MATTER	2 202	17 846	134 482	--	65 787	13 759
SPECIAL STANDARD	1 700	9 903	86 972	--	28 705	4 660
LIBRARY MAIL	235	1 514	12 397	--	5 666	651
TOTAL STANDARD (B)	9 017	59 525	494 431	--	168 033	61 970

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-1 POSTMASTERS	C/S-2 SUPERVISORS& TECHNICIANS	C/S-3 CLERKS AND MAILHANDLER	C/S-4 CLERKS OFFICES	C/S-6&7 CITY DEL CARRIERS	C/S-8 VEHICLE SER DRIVERS
US POSTAL SERVICE	--	17 473	157 624	--	17 548	1 108
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	1 598	15 573	--	3 823	433
INTERNATIONAL MAIL	6 729	27 321	294 530	--	28 679	3 691
TOTAL MAIL	295 945	1 694 997	13 286 293	4 801	6 300 666	276 373
SPECIAL SERVICES:						
REGISTRY	478	4 746	48 474	165	8 384	--
CERTIFIED	3 308	21 428	88 281	143	148 043	--
INSURANCE	381	3 083	22 468	8	6 785	--
COD	92	577	2 949	2	3 307	--
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	1 082	9 219	82 513	16	--	--
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	90	306	2 750	1	--	--
SPECIAL HANDLING	2	75	1 132	2	--	--
POST OFFICE BOX	3 178	7 439	65 325	13	588	--
OTHER	--	6 693	51 885	184	6 568	--
TOTAL SPECIAL SVCS	8 611	53 566	365 777	534	173 675	--
TOTAL VOLUME VARIABLE	304 556	1 748 563	13 652 070	5 335	6 474 341	276 373
OTHER	1 405 853	1 763 882	3 994 053	3 024	5 601 840	180 895
TOTAL COSTS	1 710 409	3 512 445	17 646 123	8 359	12 076 181	457 268

SOURCE FOR COST SEGMENTS
AND COMPONENTS

SUMMARY TABLE

COLUMN TITLE

1 C/S-1
(COMPONENT 251)

2 C/S-2
(COMPONENT 284)

3 C/S-3
(COMPONENT 478)

4 C/S-4
(COMPONENT 254)

5 C/S-6 & 7
(COMPONENT 281)

6 C/S-8
(COMPONENT 258)

COLUMN SOURCE

PAGES 9-10 COLUMN 4

PAGES 17-18 COLUMN 4

PAGES 21-22 COLUMN 5

PAGES 23-24 COLUMN 1

SUMMATION PAGES 25-26 COLUMN 5
AND PAGES 27-28 COLUMN 5

PAGES 29-30 COLUMN 1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-9 SPECIAL DEL MESSENGERS	C/S-10 RURAL CARRIERS	C/S-11 CUSTODIAL & MAINT SERV	C/S-12 MOTOR VEH SERVICE	C/S-13 MISC OPER COSTS	C/S-14 PURCHASED TRANSPORT
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	461	288 432	564 725	27 815	2 203	513 521
PRESORT LETTERS	210	222 696	169 164	16 020	1 220	330 775
TOTAL LETTERS	671	511 128	733 889	43 835	3 423	844 296
SINGLE-PIECE CARDS	25	16 411	18 812	1 397	124	8 890
PRESORT CARDS	13	10 164	4 255	687	56	6 826
TOTAL CARDS	38	26 575	23 067	2 084	180	15 716
TOTAL FIRST-CLASS	709	537 703	756 956	45 919	3 603	860 012
PRIORITY MAIL	629	24 079	46 426	14 099	187	643 097
EXPRESS MAIL	28 911	6 133	9 282	5 463	347	67 751
MAILGRAMS	30	167	54	32	--	--
PERIODICALS:						
IN-COUNTY	1	15 355	1 357	1 139	28	65
OUTSIDE COUNTY:						
REGULAR	14	119 587	48 244	11 524	331	278 379
NONPROFIT	4	35 517	9 373	2 666	85	59 823
CLASSROOM	--	1 010	540	98	1	2 275
TOTAL PERIODICALS	19	171 469	59 514	15 427	445	340 542
STANDARD MAIL (A):						
SINGLE-PIECE RATE	5	1 072	9 136	835	26	32 624
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	4	326 363	50 329	25 491	1 017	58 044
REGULAR	4	350 762	212 425	22 813	1 290	302 550
TOTAL COMMERCIAL	8	677 125	262 754	48 304	2 307	360 594
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	--	13 918	6 338	1 178	58	6 511
NONPROFIT	1	69 221	44 502	4 200	277	52 663
TOTAL AGGREG NONPROFIT	1	83 139	50 840	5 378	335	59 174
TOTAL STANDARD (A)	14	761 336	322 730	54 517	2 668	452 392
STANDARD MAIL (B):						
PARCELS ZONE RATE	25	11 511	23 656	11 567	68	296 340
BOUND PRINTED MATTER	1	11 761	12 954	7 083	67	64 602
SPECIAL STANDARD	1	4 192	8 423	2 886	29	62 329
LIBRARY MAIL	3	805	1 136	520	5	12 455
TOTAL STANDARD (B)	30	28 269	46 169	22 056	169	435 726

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-9 SPECIAL DEL MESSENGERS	C/S-10 RURAL CARRIERS	C/S-11 CUSTODIAL & MAINT SERV	C/S-12 MOTOR VEH SERVICE	C/S-13 MISC OPER COSTS	C/S-14 PURCHASED TRANSPORT
US POSTAL SERVICE	1	1 336	10 557	381	19	8 272
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	734	1 313	150	5	4 113
INTERNATIONAL MAIL	5 308	2 786	23 984	2 254	86	807 752
TOTAL MAIL	35 651	1 534 012	1 276 985	160 298	7 529	3 619 657
SPECIAL SERVICES:						
REGISTRY	32	2 588	5 023	149	11	--
CERTIFIED	--	62 423	8 921	2 311	181	--
INSURANCE	--	4 870	1 171	133	9	--
COD	3	2 872	296	73	5	--
SPECIAL DELIVERY	1	--	--	--	--	--
MONEY ORDERS	--	1 087	3 459	13	--	--
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	--	--	116	--	--	--
SPECIAL HANDLING	--	--	337	--	--	--
POST OFFICE BOX	--	--	110 624	1	--	--
OTHER	12	22	5 669	68	7	--
TOTAL SPECIAL SVCS	48	73 862	135 616	2 748	213	--
TOTAL VOLUME VARIABLE	35 699	1 607 874	1 412 601	163 046	7 742	3 619 657
OTHER	35 433	2 070 341	891 701	510 059	295 941	622 511
TOTAL COSTS	71 132	3 678 215	2 304 302	673 105	303 683	4 242 168

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SOURCE FOR COST SEGMENTS AND COMPONENTS	SUMMARY TABLE
COLUMN TITLE	COLUMN SOURCE
1 C/S-9 (COMPONENT 259)	PAGES 31-32 COLUMN 5
2 C/S-10 (COMPONENT 260)	PAGES 33-34 COLUMN 4
3 C/S-11 (COMPONENT 482)	PAGES 35-36 COLUMN 5
4 C/S-12 (COMPONENT 262)	PAGES 37-38 COLUMN 4
5 C/S-13 (COMPONENT 263)	PAGES 41-42 COLUMN 5
6 C/S-14 (COMPONENT 264)	PAGES 45-46 COLUMN 2

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-15 BUILDING OCCUPANCY	C/S-16 SUPPLIES AND SERVICES	C/S-17 RESEARCH & DEVELOPMENT	C/S-18 ADMIN & AREA OPERATIONS
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	289 011	534 601	--	705 204
PRESORT LETTERS	84 042	122 740	--	230 774
TOTAL LETTERS	373 053	657 341	--	935 978
SINGLE-PIECE CARDS	11 134	23 587	--	30 475
PRESORT CARDS	2 756	4 379	--	8 562
TOTAL CARDS	13 890	27 966	--	39 037
TOTAL FIRST-CLASS	386 943	685 307	--	975 015
 PRIORITY MAIL	 43 824	 424 915	 --	 82 678
 EXPRESS MAIL	 10 473	 24 181	 --	 17 938
 MAILGRAMS	 57	 31	 --	 62
 PERIODICALS:				
IN-COUNTY	1 399	2 110	--	4 707
OUTSIDE COUNTY:				
REGULAR	35 396	45 595	--	89 414
NONPROFIT	6 741	9 148	--	18 400
CLASSROOM	323	381	--	705
TOTAL PERIODICALS	43 859	57 234	--	113 226
 STANDARD MAIL (A):				
SINGLE-PIECE RATE	5 281	6 373	--	10 791
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	41 199	62 851	--	132 801
REGULAR	124 816	174 257	--	315 112
TOTAL COMMERCIAL	166 015	237 108	--	447 913
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	3 612	5 161	--	9 840
NONPROFIT	25 273	36 464	--	64 841
TOTAL AGGREG NONPROFIT	28 885	41 625	--	74 681
TOTAL STANDARD (A)	200 181	285 106	--	533 385
 STANDARD MAIL (B):				
PARCELS ZONE RATE	16 106	19 383	--	33 270
BOUND PRINTED MATTER	8 658	11 318	--	19 453
SPECIAL STANDARD	5 285	6 818	--	10 856
LIBRARY MAIL	838	994	--	1 686
TOTAL STANDARD (B)	30 887	38 513	--	65 265

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-15 BUILDING OCCUPANCY	C/S-16 SUPPLIES AND SERVICES	C/S-17 RESEARCH & DEVELOPMENT	C/S-18 ADMIN & AREA OPERATIONS
US POSTAL SERVICE	7 913	8 503	--	15 331
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	855	1 016	--	1 752
INTERNATIONAL MAIL	14 370	27 603	--	29 316
TOTAL MAIL	739 362	1 552 409	--	1 833 968
SPECIAL SERVICES:				
REGISTRY	5 385	2 794	--	5 346
CERTIFIED	10 609	10 706	--	24 685
INSURANCE	1 418	1 233	--	2 883
COD	353	322	--	752
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	4 217	6 665	--	7 571
STAMPED CARDS	--	3 208	--	--
STAMPED ENVELOPES	143	9 227	--	244
SPECIAL HANDLING	132	79	--	118
POST OFFICE BOX	137 681	12 797	--	20 311
OTHER	3 670	3 731	--	5 341
TOTAL SPECIAL SVCS	163 608	50 762	--	67 251
TOTAL VOLUME VARIABLE	902 970	1 603 171	--	1 901 219
OTHER	536 446	1 618 441	77 137	2 674 502
TOTAL COSTS	1 439 416	3 221 612	77 137	4 575 721

SOURCE FOR COST SEGMENTS AND COMPONENTS	COLUMN TITLE	COLUMN SOURCE	SUMMARY TABLE
1 C/S-15 (COMPONENT 289)		PAGES 47-48 COLUMN 4	
2 C/S-16 (COMPONENT 490)		PAGES 53-54 COLUMN 2	
3 C/S-17 (COMPONENT 267)		WORKPAPER A-2, PAGES 9-10 COLUMN 4	
4 C/S-18 (COMPONENT 459)		PAGES 63-64 COLUMN 6	

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-19 GEN MGMT SYSTEMS	C/S-20 OTHER ACCR'D EXPENSES	TOTAL
FIRST-CLASS MAIL:			
SINGLE-PIECE LETTERS	--	828 511	12 412 946
PRESORT LETTERS	--	263 774	4 167 656
TOTAL LETTERS	--	1 092 285	16 580 602
SINGLE-PIECE CARDS	--	31 856	519 574
PRESORT CARDS	--	7 971	147 145
TOTAL CARDS	--	39 827	666 719
TOTAL FIRST-CLASS	--	1 132 112	17 247 321
PRIORITY MAIL	--	84 479	2 395 877
EXPRESS MAIL	--	20 552	384 614
MAILGRAMS	--	101	1 105
PERIODICALS:			
IN-COUNTY	--	3 949	76 873
OUTSIDE COUNTY:			
REGULAR	--	86 317	1 749 726
NONPROFIT	--	17 399	362 146
CLASSROOM	--	781	13 991
TOTAL PERIODICALS	--	108 446	2 202 736
STANDARD MAIL (A):			
SINGLE-PIECE RATE	--	13 156	213 627
COMMERCIAL STANDARD:			
ENHANCED CARR RTE	--	119 940	2 234 485
REGULAR	--	346 648	5 535 163
TOTAL COMMERCIAL	--	466 588	7 769 648
AGGREGATE NONPROFIT:			
NONPROF ENH CARR RTE	--	10 740	169 833
NONPROFIT	--	72 090	1 130 549
TOTAL AGGREG NONPROFIT	--	82 830	1 300 382
TOTAL STANDARD (A)	--	562 574	9 283 657
STANDARD MAIL (B):			
PARCELS ZONE RATE	--	43 357	861 780
BOUND PRINTED MATTER	--	24 470	394 443
SPECIAL STANDARD	--	14 839	247 598
LIBRARY MAIL	--	2 146	41 051
TOTAL STANDARD (B)	--	84 812	1 544 872

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT SUMMARY

	C/S-19	C/S-20	TOTAL
	GEN MGMT SYSTEMS	OTHER ACCR'D EXPENSES	
US POSTAL SERVICE	--	16 732	262 798
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	2 076	33 441
INTERNATIONAL MAIL	--	37 072	1 311 481
TOTAL MAIL	--	2 048 956	34 667 902
SPECIAL SERVICES:			
REGISTRY	--	15 761	99 336
CERTIFIED	--	21 732	402 771
INSURANCE	--	17 216	61 658
COD	--	2 568	14 171
SPECIAL DELIVERY	--	--	1
MONEY ORDERS	--	6 958	122 800
STAMPED CARDS	--	--	3 208
STAMPED ENVELOPES	--	234	13 111
SPECIAL HANDLING	--	344	2 221
POST OFFICE BOX	--	115 520	473 477
OTHER	--	6 982	90 832
TOTAL SPECIAL SVCS	--	187 315	1 283 586
TOTAL VOLUME VARIABLE	--	2 236 271	35 951 488
OTHER	36 090	1 296 880	23 615 029
TOTAL COSTS	36 090	3 533 151	59 566 517

SOURCE FOR COST SEGMENTS AND COMPONENTS	COLUMN TITLE	COLUMN SOURCE	SUMMARY TABLE
1 C/S-19 (COMPONENT 269)		WORKPAPER A-2, PAGES 9-10 COLUMN 6	
2 C/S-20 (COMPONENT 475)		PAGES 67-68 COLUMN 3	
3 TOTAL (COMPONENT 460)			SUMMATION PAGES 1-8 ALL COLUMNS

PAGE 8.1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 1. POSTMASTERS

(1.1 THRU 1.3)

	POSTMASTERS EAS 23 & BELOW (1.1)	POSTMASTERS EAS 24 & ABOVE (1.2)	GENERAL MGRS AT BMCS (1.3)	TOTAL C/S 01
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	112 259	--	--	112 259
PRESORT LETTERS	56 025	--	--	56 025
TOTAL LETTERS	168 284	--	--	168 284
SINGLE-PIECE CARDS	3 155	--	--	3 155
PRESORT CARDS	2 099	--	--	2 099
TOTAL CARDS	5 254	--	--	5 254
TOTAL FIRST-CLASS	173 538	--	--	173 538
PRIORITY MAIL	21 551	--	--	21 551
EXPRESS MAIL	4 399	--	--	4 399
MAILGRAMS	9	--	--	9
PERIODICALS:				
IN-COUNTY	408	--	--	408
OUTSIDE COUNTY:				
REGULAR	8 461	--	--	8 461
NONPROFIT	1 632	--	--	1 632
CLASSROOM	63	--	--	63
TOTAL PERIODICALS	10 564	--	--	10 564
STANDARD MAIL (A):				
SINGLE-PIECE RATE	638	--	--	638
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	25 460	--	--	25 460
REGULAR	37 022	--	--	37 022
TOTAL COMMERCIAL	62 482	--	--	62 482
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	1 090	--	--	1 090
NONPROFIT	5 928	--	--	5 928
TOTAL AGGREG NONPROFIT	7 018	--	--	7 018
TOTAL STANDARD (A)	70 138	--	--	70 138
STANDARD MAIL (B):				
PARCELS ZONE RATE	4 880	--	--	4 880
BOUND PRINTED MATTER	2 202	--	--	2 202
SPECIAL STANDARD	1 700	--	--	1 700
LIBRARY MAIL	235	--	--	235
TOTAL STANDARD (B)	9 017	--	--	9 017

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 1. POSTMASTERS

(1.1 THRU 1.3)

	POSTMASTERS EAS 23 & BELOW (1.1)	POSTMASTERS EAS 24 & ABOVE (1.2)	GENERAL MGRS AT BMCS (1.3)	TOTAL C/S 01
US POSTAL SERVICE	--	--	--	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--	--	--
INTERNATIONAL MAIL	6 729	--	--	6 729
TOTAL MAIL	295 945	--	--	295 945
SPECIAL SERVICES:				
REGISTRY	478	--	--	478
CERTIFIED	3 308	--	--	3 308
INSURANCE	381	--	--	381
COD	92	--	--	92
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	1 082	--	--	1 082
STAMPED CARDS	--	--	--	--
STAMPED ENVELOPES	90	--	--	90
SPECIAL HANDLING	2	--	--	2
POST OFFICE BOX	3 178	--	--	3 178
OTHER	--	--	--	--
TOTAL SPECIAL SVCS	8 611	--	--	8 611
TOTAL VOLUME VARIABLE	304 556	--	--	304 556
OTHER	1 366 066	39 778	9	1 405 853
TOTAL COSTS	1 670 622	39 778	9	1 710 409

SOURCE FOR COST SEGMENTS AND COMPONENTS	COLUMN TITLE	COST SEGMENT 01: POSTMASTERS
	COLUMN SOURCE	COLUMN SOURCE
1 POSTMASTERS EAS 23 & BELOW (COMPONENT 001)	WORKPAPER A-2, PAGES 13-14	COLUMN 1
2 POSTMASTERS EAS 24 & ABOVE (COMPONENT 002)	WORKPAPER A-2, PAGES 13-14	COLUMN 2
3 BMC MANAGERS (COMPONENT 003)	WORKPAPER A-2, PAGES 13-14	COLUMN 3
4 TOTAL C/S 01 (COMPONENT 251)		SUMMATION COLUMNS 1-3

***** PAGE 10.1 *****

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 2. SUPERVISORS AND TECHNICIANS

(2.1 THRU 2.3)

	MAIL PROCESSING (2.1)	CENTRAL MAIL MARKUP (2.1)	SUBTOTAL (2.1)	WINDOW SERVICE (2.2)	ADMIN & SUPPORT ACTIVITIES (2.3)
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	322 006	22 352	344 358	50 873	13 840
PRESORT LETTERS	79 841	13 955	93 796	2 129	4 541
TOTAL LETTERS	401 847	36 307	438 154	53 002	18 381
SINGLE-PIECE CARDS	11 971	1 358	13 329	3 345	600
PRESORT CARDS	2 435	432	2 867	78	169
TOTAL CARDS	14 406	1 790	16 196	3 423	769
TOTAL FIRST-CLASS	416 253	38 097	454 350	56 425	19 150
PRIORITY MAIL	41 189	679	41 868	5 217	1 612
EXPRESS MAIL	5 928	62	5 990	2 665	349
MAILGRAMS	11	--	11	--	1
PERIODICALS:					
IN-COUNTY	837	123	960	--	93
OUTSIDE COUNTY:					
REGULAR	36 583	4 631	41 214	209	1 755
NONPROFIT	6 103	1 482	7 585	9	362
CLASSROOM	330	--	330	--	14
TOTAL PERIODICALS	43 853	6 236	50 089	218	2 224
STANDARD MAIL (A):					
SINGLE-PIECE RATE	5 792	1 420	7 212	106	211
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	18 570	370	18 940	788	2 622
REGULAR	129 486	3 890	133 376	2 563	6 187
TOTAL COMMERCIAL	148 056	4 260	152 316	3 351	8 809
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	2 855	62	2 917	61	194
NONPROFIT	26 177	926	27 103	880	1 274
TOTAL AGGREG NONPROFIT	29 032	988	30 020	941	1 468
TOTAL STANDARD (A)	182 880	6 668	189 548	4 398	10 488
STANDARD MAIL (B):					
PARCELS ZONE RATE	15 318	62	15 380	735	650
BOUND PRINTED MATTER	7 956	370	8 326	224	381
SPECIAL STANDARD	5 132	123	5 255	193	212
LIBRARY MAIL	732	--	732	14	33
TOTAL STANDARD (B)	29 138	555	29 693	1 166	1 276

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 2. SUPERVISORS AND TECHNICIANS

(2.1 THRU 2.3)

	MAIL PROCESSING (2.1)	CENTRAL MAIL MARKUP (2.1)	SUBTOTAL (2.1)	WINDOW SERVICE (2.2)	ADMIN & SUPPORT ACTIVITIES (2.3)
US POSTAL SERVICE	8 283	2 840	11 123	1 877	299
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	946	--	946	--	34
INTERNATIONAL MAIL	16 598	247	16 845	1 596	573
TOTAL MAIL	745 079	55 384	800 463	73 562	36 006
SPECIAL SERVICES:					
REGISTRY	2 349	--	2 349	791	102
CERTIFIED	2 034	--	2 034	4 653	485
INSURANCE	112	--	112	1 971	56
COD	35	--	35	182	15
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	223	--	223	7 628	141
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	7	--	7	254	5
SPECIAL HANDLING	31	--	31	25	2
POST OFFICE BOX	175	--	175	5 984	274
OTHER	2 624	1 976	4 600	566	103
TOTAL SPECIAL SVCS	7 590	1 976	9 566	22 054	1 183
TOTAL VOLUME VARIABLE	752 669	57 360	810 029	95 616	37 189
OTHER	148 123	4 446	152 569	107 979	23 044
TOTAL COSTS	900 792	61 806	962 598	203 595	60 233

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 02: SUPERVISORS AND TECHNICIANS
COLUMN TITLE	COLUMN SOURCE
1 MAIL PROCESSING (COMPONENT 272)	WORKPAPER A-2, PAGES 17-18 COLUMN 1
2 CENTRAL MAIL MARKUP (COMPONENT 677)	WORKPAPER A-2, PAGES 29-30 COLUMN 5
3 SUBTOTAL (COMPONENT 820)	SUMMATION COLUMNS 1-2
4 WINDOW SERVICE (COMPONENT 007)	WORKPAPER A-2, PAGES 17-18 COLUMN 2
5 ADMIN & SUPPORT ACTIVITIES (COMPONENT 483)	SUMMARIZATION WORKPAPER A-2, PAGES 19-20 COLUMN 1 AND WORKPAPER A-4, PAGES 5-6 COLUMN 1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 2. SUPERVISORS AND TECHNICIANS

SUPERVISION OF COLLECTION & DELIV. (2.4)

	CITY DELIVERY CARRIERS (2.4)	SPECIAL DELIVERY MESSENGERS (2.4)	RURAL DELIVERY CARRIERS (2.4)	VEHICLE SERVICE (2.4)	SUBTOTAL (2.4)
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	133 253	65	1 919	2 192	137 429
PRESORT LETTERS	72 750	30	1 482	1 287	75 549
TOTAL LETTERS	206 003	95	3 401	3 479	212 978
SINGLE-PIECE CARDS	7 396	4	109	18	7 527
PRESORT CARDS	3 304	2	68	20	3 394
TOTAL CARDS	10 700	6	177	38	10 921
TOTAL FIRST-CLASS	216 703	101	3 578	3 517	223 899
PRIORITY MAIL	11 938	88	160	1 989	14 175
EXPRESS MAIL	2 868	4 028	41	121	7 058
MAILGRAMS	22	4	1	--	27
PERIODICALS:					
IN-COUNTY	1 752	--	102	172	2 026
OUTSIDE COUNTY:					
REGULAR	20 604	2	796	2 421	23 823
NONPROFIT	5 209	--	236	396	5 841
CLASSROOM	101	--	7	21	129
TOTAL PERIODICALS	27 666	2	1 141	3 010	31 819
STANDARD MAIL (A):					
SINGLE-PIECE RATE	1 746	1	7	28	1 782
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	61 007	--	2 171	3 373	66 551
REGULAR	77 753	--	2 334	3 172	83 259
TOTAL COMMERCIAL	138 760	--	4 505	6 545	149 810
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	3 507	--	93	142	3 742
NONPROFIT	16 534	--	461	506	17 501
TOTAL AGGREG NONPROFIT	20 041	--	554	648	21 243
TOTAL STANDARD (A)	160 547	1	5 066	7 221	172 835
STANDARD MAIL (B):					
PARCELS ZONE RATE	4 684	4	77	3 253	8 018
BOUND PRINTED MATTER	4 540	--	78	1 043	5 661
SPECIAL STANDARD	1 982	--	28	353	2 363
LIBRARY MAIL	391	--	5	49	445
TOTAL STANDARD (B)	11 597	4	188	4 698	16 487

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 2. SUPERVISORS AND TECHNICIANS

SUPERVISION OF COLLECTION & DELIV. (2.4)

	CITY DELIVERY CARRIERS (2.4)	SPECIAL DELIVERY MESSENGERS (2.4)	RURAL DELIVERY CARRIERS (2.4)	VEHICLE SERVICE (2.4)	SUBTOTAL (2.4)
US POSTAL SERVICE	1 211	--	9	84	1 304
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	264	--	5	33	302
INTERNATIONAL MAIL	1 978	740	19	280	3 017
TOTAL MAIL	434 794	4 968	10 208	20 953	470 923
SPECIAL SERVICES:					
REGISTRY	579	4	17	--	600
CERTIFIED	10 217	--	415	--	10 632
INSURANCE	469	--	32	--	501
COD	228	--	19	--	247
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	--	--	7	--	7
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--
POST OFFICE BOX	40	--	--	--	40
OTHER	453	2	--	--	455
TOTAL SPECIAL SVCS	11 986	6	490	--	12 482
TOTAL VOLUME VARIABLE	446 780	4 974	10 698	20 953	483 405
OTHER	386 600	4 937	11 595	13 715	416 847
TOTAL COSTS	833 380	9 911	22 293	34 668	900 252

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 02: SUPERVISORS AND TECHNICIANS SUPERVISION OF COLLECTION AND DELIVERY
COLUMN TITLE	COLUMN SOURCE
1 CITY DELIVERY CARRIERS (COMPONENT 020)	WORKPAPER A-2, PAGES 23-24 COLUMN 1
2 SPECIAL DELIVERY MESSENGERS (COMPONENT 028)	WORKPAPER A-2, PAGES 25-26 COLUMN 3
3 RURAL DELIVERY CARRIERS (COMPONENT 674)	WORKPAPER A-2, PAGES 29-30 COLUMN 2
4 VEHICLE SERVICE (COMPONENT 675)	WORKPAPER A-2, PAGES 29-30 COLUMN 3
5 SUBTOTAL (COMPONENT 821)	SUMMATION COLUMNS 1-4

DEVELOPMENT OF COST BY --MENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 2. SUPERVISORS AND TECHNICIANS

TECH PERSONNEL & OTHER SUPV

(2.5)

	EMPLOYEE & LABOR RELATIONS (2.5)	HIGHER LEVEL SUPERVISORS (2.5)	GENERAL SUPV OF MAIL PROCESSING (2.5)	GENERAL SUPV OF COLLECT/DELIVERY (2.5)	SUPERVISOR TRAINING (2.5)	QUALITY CONTROL REVENUE PROTECT (2.5)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	164	26 963	267	72	9 701	12 472
PRESORT LETTERS	54	8 821	66	32	3 095	3 092
TOTAL LETTERS	218	35 784	333	104	12 796	15 564
SINGLE-PIECE CARDS	7	1 177	10	4	437	464
PRESORT CARDS	2	329	2	1	114	94
TOTAL CARDS	9	1 506	12	5	551	558
TOTAL FIRST-CLASS	227	37 290	345	109	13 347	16 122
PRIORITY MAIL	19	3 088	34	7	1 119	1 595
EXPRESS MAIL	4	669	5	2	274	230
MAILGRAMS	--	2	--	--	1	1
PERIODICALS:						
IN-COUNTY	1	184	1	1	53	32
OUTSIDE COUNTY:						
REGULAR	21	3 438	30	9	1 179	1 417
NONPROFIT	4	711	5	2	241	236
CLASSROOM	--	27	--	--	8	13
TOTAL PERIODICALS	26	4 360	36	12	1 481	1 698
STANDARD MAIL (A):						
SINGLE-PIECE RATE	2	411	5	1	164	224
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	31	5 136	15	26	1 545	719
REGULAR	73	12 100	107	34	4 004	5 015
TOTAL COMMERCIAL	104	17 236	122	60	5 549	5 734
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	2	380	2	2	122	111
NONPROFIT	15	2 498	22	7	831	1 014
TOTAL AGGREG NONPROFIT	17	2 878	24	9	953	1 125
TOTAL STANDARD (A)	123	20 525	151	70	6 666	7 083
STANDARD MAIL (B):						
PARCELS ZONE RATE	8	1 258	13	2	436	593
BOUND PRINTED MATTER	5	742	6	2	257	308
SPECIAL STANDARD	3	411	4	1	143	199
LIBRARY MAIL	--	64	1	--	22	28
TOTAL STANDARD (B)	16	2 475	24	5	858	1 128

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

	COST SEGMENT 2. SUPERVISORS AND TECHNICIANS			TECH PERSONNEL & OTHER SUPV			(2.5)
	EMPLOYEE & LABOR RELATIONS (2.5)	HIGHER LEVEL SUPERVISORS (2.5)	GENERAL SUPV OF MAIL PROCESSING (2.5)	GENERAL SUPV OF COLLECT/DELIVERY (2.5)	SUPERVISOR TRAINING (2.5)	QUALITY CONTROL REVENUE PROTECT (2.5)	
US POSTAL SERVICE	4	585	7	1	255	321	
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	67	1	--	23	37	
INTERNATIONAL MAIL	7	1 103	14	1	394	643	
TOTAL MAIL	426	70 164	617	207	24 418	28 858	
SPECIAL SERVICES:							
REGISTRY	1	191	2	--	68	91	
CERTIFIED	6	947	2	6	307	79	
INSURANCE	1	110	--	1	45	4	
COD	--	29	--	--	8	1	
SPECIAL DELIVERY	--	--	--	--	--	--	
MONEY ORDERS	2	273	--	2	135	9	
STAMPED CARDS	--	--	--	--	--	--	
STAMPED ENVELOPES	--	9	--	--	4	--	
SPECIAL HANDLING	--	4	--	--	1	1	
POST OFFICE BOX	3	214	--	2	107	7	
OTHER	1	200	2	--	98	102	
TOTAL SPECIAL SVCS	14	1 977	6	11	773	294	
TOTAL VOLUME VARIABLE	440	72 141	623	218	25 191	29 152	
OTHER	273	173 162	123	196	24 094	5 763	
TOTAL COSTS	713	245 303	746	414	49 285	34 915	

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 02: SUPERVISORS AND TECHNICIANS TECH PERSONNEL & OTHER SUPV
COLUMN TITLE	COLUMN SOURCE
1 EMPLOYEE & LABOR RELATIONS (COMPONENT 528)	SUMMATION WORKPAPER A-2, PAGE 27-28 COLUMN 1 AND A-4, PAGE 05-06 COLUMN 2
2 HIGHER LEVEL SUPERVISORS (COMPONENT 836)	WORKPAPER A-2, PAGES 27-28 COLUMN 2
3 GEN SUP OF MAIL PROCESSING (COMPONENT 031)	WORKPAPER A-2, PAGES 27-28 COLUMN 3
4 GENERAL SUPERVISION OF COLLECTION & DELIVERY (COMPONENT 032)	WORKPAPER A-2, PAGES 27-28 COLUMN 4
5 SUPERVISOR TRAINING (COMPONENT 601)	WORKPAPER A-2, PAGES 29-30 COLUMN 1
6 QUALITY CONTROL REVENUE PROTECTION (COMPONENT 676)	WORKPAPER A-2, PAGES 29-30 COLUMN 4

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

	COST SEGMENT 2.SUPERVISORS AND TECHNICIANS		TECH PERSONNEL & OTHER SUPV (2.5)	
	JOINT SUPERVISORS CLERKS/CARRIERS (2.5)	OTHER (2.5)	SUBTOTAL (2.5)	TOTAL C/S 02
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	75 894	--	125 533	672 033
PRESORT LETTERS	23 559	--	38 719	214 734
TOTAL LETTERS	99 453	--	164 252	886 767
SINGLE-PIECE CARDS	3 321	--	5 420	30 221
PRESORT CARDS	881	--	1 423	7 931
TOTAL CARDS	4 202	--	6 843	38 152
TOTAL FIRST-CLASS	103 655	--	171 095	924 919
PRIORITY MAIL	8 769	--	14 631	77 503
EXPRESS MAIL	1 626	--	2 810	18 872
MAILGRAMS	5	--	9	48
PERIODICALS:				
IN-COUNTY	387	--	659	3 738
OUTSIDE COUNTY:				
REGULAR	8 811	--	14 905	81 906
NONPROFIT	1 730	--	2 929	16 726
CLASSROOM	67	--	115	588
TOTAL PERIODICALS	10 995	--	18 608	102 958
STANDARD MAIL (A):				
SINGLE-PIECE RATE	1 181	--	1 988	11 299
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	11 919	--	19 391	108 292
REGULAR	32 144	--	53 477	278 862
TOTAL COMMERCIAL	44 063	--	72 868	387 154
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	975	--	1 594	8 508
NONPROFIT	6 674	--	11 061	57 819
TOTAL AGGREG NONPROFIT	7 649	--	12 655	66 327
TOTAL STANDARD (A)	52 893	--	87 511	464 780
STANDARD MAIL (B):				
PARCELS ZONE RATE	3 169	--	5 479	30 262
BOUND PRINTED MATTER	1 934	--	3 254	17 846
SPECIAL STANDARD	1 119	--	1 880	9 903
LIBRARY MAIL	175	--	290	1 514
TOTAL STANDARD (B)	6 397	--	10 903	59 525

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

	JOINT SUPV CLERKS/CARRIERS (2.5)	OTHER (2.5)	SUBTOTAL (2.5)	TOTAL C/S 02
US POSTAL SERVICE	1 697	--	2 870	17 473
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	188	--	316	1 598
INTERNATIONAL MAIL	3 128	--	5 290	27 321
TOTAL MAIL	189 353	--	314 043	1 694 997
 SPECIAL SERVICES:				
REGISTRY	551	--	904	4 746
CERTIFIED	2 277	--	3 624	21 428
INSURANCE	282	--	443	3 083
COD	60	--	98	577
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	799	--	1 220	9 219
STAMPED CARDS	--	--	--	--
STAMPED ENVELOPES	27	--	40	306
SPECIAL HANDLING	11	--	17	75
POST OFFICE BOX	633	--	966	7 439
OTHER	566	--	969	6 693
 TOTAL SPECIAL SVCS	5 206	--	8 281	53 566
 TOTAL VOLUME VARIABLE	194 559	--	322 324	1 748 563
OTHER	92 233	767 599	1 063 443	1 763 882
 TOTAL COSTS	286 792	767 599	1 385 767	3 512 445

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SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 02: SUPERVISORS AND TECHNICIANS TECH PERSONNEL AND OTHER SUPV
COLUMN TITLE	COLUMN SOURCE
1 JOINT SUPERVISION CLERKS AND CARRIERS (COMPONENT 678)	WORKPAPER A-2, PAGES 29-30 COLUMN 6
2 OTHER (COMPONENT 033)	WORKPAPER A-2, PAGES 31-32 COLUMN 1
3 SUBTOTAL (COMPONENT 822)	SUMMATION PAGES 15-16 COLUMNS 1-6 PAGES 17-18 COLUMNS 1-2
4 TOTAL C/S 02 (COMPONENT 284)	SUMMATION PAGES 11-12 COLUMNS 3-5 PAGES 13-14 COLUMN 5 PAGES 17-18 COLUMN 3

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 3.CLERKS AND MAILHANDLERS--CAGS A-J

(3.1 THRU 3.2)

MAIL PROCESSING (3.1) WINDOW SERVICE (3.2)

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	5 073 478	509 825
PRESORT LETTERS	1 257 969	21 340
TOTAL LETTERS	6 331 447	531 165
SINGLE-PIECE CARDS	188 617	33 523
PRESORT CARDS	38 358	777
TOTAL CARDS	226 975	34 300
TOTAL FIRST-CLASS	6 558 422	565 465

PRIORITY MAIL 648 963 52 281

EXPRESS MAIL **93 400** **26 711**

MAILGRAMS 172 --

PERIODICALS:

IN-COUNTY	13	182	--
OUTSIDE COUNTY:			
REGULAR	576	403	2 092
NONPROFIT	96	154	90
CLASSROOM	5	203	--
TOTAL PERIODICALS	690	942	2 182

STANDARD MAIL (A):

SINGLE-PIECE RATE **91 258** **1 065**

COMMERCIAL STANDARD:

ENHANCED CARR RTE	292 588	7 896
REGULAR	2 040 169	25 690
TOTAL COMMERCIAL	2 332 757	33 586

AGGREGATE NONPROFIT:

NONPROF ENH CARR RTE	44 975	610
NONPROFIT	412 448	8 818
TOTAL AGGREG NONPROFIT	457 423	9 428
TOTAL STANDARD (A)	2 881 438	44 079

STANDARD MAIL (B):

PARCELS ZONE RATE	241	341	7	364
BOUND PRINTED MATTER	125	361	2	242
SPECIAL STANDARD	80	866	1	934
LIBRARY MAIL	11	533		141
TOTAL STANDARD (B)	459	101	11	681

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 3.CLERKS AND MAILHANDLERS--CAGS A-J

(3.1 THRU 3.2)

	MAIL PROCESSING (3.1)	WINDOW SERVICE (3.2)
US POSTAL SERVICE	130 512	18 813
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	14 912	--
INTERNATIONAL MAIL	261 520	15 991
TOTAL MAIL	11 739 382	737 203
SPECIAL SERVICES:		
REGISTRY	37 008	7 932
CERTIFIED	32 044	46 635
INSURANCE	1 764	19 749
COD	557	1 828
SPECIAL DELIVERY	--	--
MONEY ORDERS	3 510	76 442
STAMPED CARDS	--	--
STAMPED ENVELOPES	117	2 548
SPECIAL HANDLING	485	251
POST OFFICE BOX	2 753	59 969
OTHER	41 338	5 668
TOTAL SPECIAL SVCS	119 576	221 022
TOTAL VOLUME VARIABLE	11 858 958	958 225
OTHER	2 333 800	1 082 128
TOTAL COSTS	14 192 758	2 040 353

COST SEGMENT 03: CLERKS AND MAILHANDLERS -- CAG A-J

COLUMN TITLE	COLUMN SOURCE
1 MAIL PROCESSING	WORKPAPER A-2, PAGES 35-36 COLUMN 1

WORKPAPER A-2, PAGES 35-36 COLUMN 2

PAGE 20.1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 3.CLERKS AND MAILHANDLERS--CAGS A-J

ADMINISTRATIVE & SUPPORT ACTIVITIES (3.3)

	ADMINISTRATIVE CLERKS (3.3)	TIME AND ATTENDANCE (3.3)	PRODUCT SPECIFIC (3.3)	SUBTOTAL (3.3)	TOTAL C/S 03
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	277 202	50 625	--	327 827	5 911 130
PRESORT LETTERS	87 580	16 611	--	104 191	1 383 500
TOTAL LETTERS	364 782	67 236	--	432 018	7 294 630
SINGLE-PIECE CARDS	11 630	2 194	--	13 824	235 964
PRESORT CARDS	3 524	618	--	4 142	43 277
TOTAL CARDS	15 154	2 812	--	17 966	279 241
TOTAL FIRST-CLASS	379 936	70 048	--	449 984	7 573 871
PRIORITY MAIL	25 895	5 896	--	31 791	733 035
EXPRESS MAIL	5 772	1 278	--	7 050	127 161
MAILGRAMS	15	5	--	20	192
PERIODICALS:					
IN-COUNTY	1 459	340	--	1 799	14 981
OUTSIDE COUNTY:					
REGULAR	29 121	6 421	--	35 542	614 037
NONPROFIT	6 365	1 324	--	7 689	103 933
CLASSROOM	224	50	--	274	5 477
TOTAL PERIODICALS	37 169	8 135	--	45 304	738 428
STANDARD MAIL (A):					
SINGLE-PIECE RATE	3 600	771	--	4 371	96 694
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	44 042	9 590	--	53 632	354 116
REGULAR	111 081	22 631	--	133 712	2 199 571
TOTAL COMMERCIAL	155 123	32 221	--	187 344	2 553 687
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	3 890	708	--	4 598	50 183
NONPROFIT	24 959	4 659	--	29 618	450 884
TOTAL AGGREG NONPROFIT	28 849	5 367	--	34 216	501 067
TOTAL STANDARD (A)	187 572	38 359	--	225 931	3 151 448
STANDARD MAIL (B):					
PARCELS ZONE RATE	9 499	2 376	--	11 875	260 580
BOUND PRINTED MATTER	5 486	1 393	--	6 879	134 482
SPECIAL STANDARD	3 396	776	--	4 172	86 972
LIBRARY MAIL	603	120	--	723	12 397
TOTAL STANDARD (B)	18 984	4 665	--	23 649	494 431

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 3.CLERKS AND MAILHANDLERS--CAGS A-J ADMINISTRATIVE & SUPPORT ACTIVITIES (3.3)

	ADMINISTRATIVE CLERKS (3.3)	TIME AND ATTENDANCE (3.3)	PRODUCT SPECIFIC (3.3)	SUBTOTAL (3.3)	TOTAL C/S 03
US POSTAL SERVICE	7 205	1 094	--	8 299	157 624
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	536	125	--	661	15 573
INTERNATIONAL MAIL	14 924	2 095	--	17 019	294 530
TOTAL MAIL	678 008	131 700	--	809 708	13 286 293
SPECIAL SERVICES:					
REGISTRY	3 162	372	--	3 534	48 474
CERTIFIED	7 829	1 773	--	9 602	88 281
INSURANCE	749	206	--	955	22 468
COD	510	54	--	564	2 949
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	2 043	518	--	2 561	82 513
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	68	17	--	85	2 750
SPECIAL HANDLING	388	8	--	396	1 132
POST OFFICE BOX	1 600	1 003	--	2 603	65 325
OTHER	4 501	378	--	4 879	51 885
TOTAL SPECIAL SVCS	20 850	4 329	--	25 179	365 777
TOTAL VOLUME VARIABLE	698 858	136 029	--	834 887	13 652 070
OTHER	483 449	84 293	10 383	578 125	3 994 053
TOTAL COSTS	1 182 307	220 322	10 383	1 413 012	17 646 123

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SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 03: CLERKS AND MAILHANDLERS -- CAG A-U ADMINISTRATIVE & SUPPORT ACTIVITIES
COLUMN TITLE	COLUMN SOURCE
1 ADMINISTRATIVE CLERKS (COMPONENT 476)	SUMMATION WORKPAPER A-2, PAGES 37-40 ALL COLUMNS
2 TIME AND ATTENDANCE (COMPONENT 477)	SUMMATION WORKPAPER A-2, PAGES 41-42 COLUMN 2 AND WORKPAPER A-4, PAGES 7-8 COLUMN 1
3 PRODUCT-SPECIFIC (COMPONENT 279)	WORKPAPER A-2, PAGES 41-42 COLUMN 1
4 SUBTOTAL (COMPONENT 824)	SUMMATION COLUMNS 1-3
5 TOTAL C/S 3 (COMPONENT 478)	SUMMATION PAGES 19-20 COLUMNS 1-2 AND PAGES 21-22 COLUMN 4

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 4. CLERKS, CAG-K POST OFFICES

(4.1)

TOTAL

(4.1)

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	3 108
PRESORT LETTERS	767
TOTAL LETTERS	3 875
SINGLE-PIECE CARDS	114
PRESORT CARDS	24
TOTAL CARDS	138
TOTAL FIRST-CLASS	4 013

PRIORITY MAIL	154
---------------	-----

EXPRESS MAIL	--
--------------	----

MAILGRAMS	--
-----------	----

PERIODICALS:

IN-COUNTY	--
OUTSIDE COUNTY:	
REGULAR	--
NONPROFIT	--
CLASSROOM	--
TOTAL PERIODICALS	--

STANDARD MAIL (A):

SINGLE-PIECE RATE	20
COMMERCIAL STANDARD:	
ENHANCED CARR RTE	64
REGULAR	449
TOTAL COMMERCIAL	513
AGGREGATE NONPROFIT:	
NONPROF ENH CARR RTE	10
NONPROFIT	91
TOTAL AGGREG NONPROFIT	101
TOTAL STANDARD (A)	634

STANDARD MAIL (B):

PARCELS ZONE RATE	--
BOUND PRINTED MATTER	--
SPECIAL STANDARD	--
LIBRARY MAIL	--
TOTAL STANDARD (B)	--

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 4. CLERKS, CAG-K POST OFFICES

(4.1)

	TOTAL
	(4.1)
US POSTAL SERVICE	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--
INTERNATIONAL MAIL	--
TOTAL MAIL	4 801
SPECIAL SERVICES:	
REGISTRY	165
CERTIFIED	143
INSURANCE	8
COD	2
SPECIAL DELIVERY	--
MONEY ORDERS	16
STAMPED CARDS	--
STAMPED ENVELOPES	1
SPECIAL HANDLING	2
POST OFFICE BOX	13
OTHER	184
TOTAL SPECIAL SVCS	534
TOTAL VOLUME VARIABLE	5 335
OTHER	3 024
TOTAL COSTS	8 359

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 04: CLERKS -- CAG K OFFICES
COLUMN TITLE	COLUMN SOURCE
1 TOTAL C/S 04 (COMPONENT 254)	WORKPAPER A-2, PAGES 43-44 COLUMN 2

PAGE 24.1 *****

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 6. CITY DELIVERY CARRIERS, OFFICE ACTIVITY

(6.1 THRU 6.2)

	IN-OFFICE DIRECT LABOR (6.1)	CAG K (6.2)	IN-OFFICE SUPPORT (6.2)	SUBTOTAL (6.2)	TOTAL C/S 06
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	1 062 489	223	206 698	206 921	1 269 410
PRESORT LETTERS	469 730	99	91 382	91 481	561 211
TOTAL LETTERS	1 532 219	322	298 080	298 402	1 830 621
SINGLE-PIECE CARDS	54 429	11	10 589	10 600	65 029
PRESORT CARDS	18 876	4	3 672	3 676	22 552
TOTAL CARDS	73 305	15	14 261	14 276	87 581
TOTAL FIRST-CLASS	1 605 524	337	312 341	312 678	1 918 202
PRIORITY MAIL	37 595	8	7 314	7 322	44 917
EXPRESS MAIL	2 601	1	506	507	3 108
MAILGRAMS	--	--	--	--	--
PERIODICALS:					
IN-COUNTY	8 024	2	1 561	1 563	9 587
OUTSIDE COUNTY:					
REGULAR	135 536	29	26 367	26 396	161 932
NONPROFIT	30 707	7	5 974	5 981	36 688
CLASSROOM	381	--	74	74	455
TOTAL PERIODICALS	174 648	38	33 976	34 014	208 662
STANDARD MAIL (A):					
SINGLE-PIECE RATE	13 309	3	2 589	2 592	15 901
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	283 785	60	55 208	55 268	339 053
REGULAR	524 067	110	101 953	102 063	626 130
TOTAL COMMERCIAL	807 852	170	157 161	157 331	965 183
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	19 933	4	3 878	3 882	23 815
NONPROFIT	106 227	22	20 666	20 688	126 915
TOTAL AGGREG NONPROFIT	126 160	26	24 544	24 570	150 730
TOTAL STANDARD (A)	947 321	199	184 294	184 493	1 131 814
STANDARD MAIL (B):					
PARCELS ZONE RATE	6 927	2	1 348	1 350	8 277
BOUND PRINTED MATTER	6 895	1	1 341	1 342	8 237
SPECIAL STANDARD	1 868	--	363	363	2 231
LIBRARY MAIL	634	--	123	123	757
TOTAL STANDARD (B)	16 324	3	3 175	3 178	19 502

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 6. CITY DELIVERY CARRIERS, OFFICE ACTIVITY

(6.1 THRU 6.2)

	IN-OFFICE DIRECT LABOR (6.1)	CAG K (6.2)	IN-OFFICE SUPPORT (6.2)	SUBTOTAL (6.2)	TOTAL C/S 06
US POSTAL SERVICE	10 549	2	2 052	2 054	12 603
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	983	--	191	191	1 174
INTERNATIONAL MAIL	10 955	2	2 131	2 133	13 088
TOTAL MAIL	2 806 500	590	545 980	546 570	3 353 070
SPECIAL SERVICES:					
REGISTRY	1 683	--	327	327	2 010
CERTIFIED	27 400	6	5 331	5 337	32 737
INSURANCE	1 075	--	209	209	1 284
COD	728	--	142	142	870
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--
POST OFFICE BOX	425	--	83	83	508
OTHER	4 308	1	838	839	5 147
TOTAL SPECIAL SVCS	35 619	7	6 930	6 937	42 556
TOTAL VOLUME VARIABLE	2 842 119	597	552 910	553 507	3 395 626
OTHER	351 696	74	68 420	68 494	420 190
TOTAL COSTS	3 193 815	671	621 330	622 001	3 815 816

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 06: CITY DELIVERY CARRIERS - OFFICE
COLUMN TITLE	COLUMN SOURCE
1 IN-OFFICE DIRECT LABOR (COMPONENT 043)	WORKPAPER A-2, PAGES 45-46 COLUMN 1
2 CAG K (COMPONENT 045)	WORKPAPER A-2, PAGES 45-46 COLUMN 3
3 IN-OFFICE SUPPORT (COMPONENT 044)	WORKPAPER A-2, PAGES 45-46 COLUMN 2
4 SUBTOTAL (COMPONENT 837)	SUMMATION COLUMNS 2 AND 3
5 TOTAL C/S 06 (COMPONENT 256)	SUMMATION COLUMNS 1 AND 4

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 7. CITY DELIVERY CARRIERS, STREET ACTIVITY

(7.1 THRU 7.4)

	ROUTE (7.1)	ACCESS (7.2)	ELEMENTAL LOAD (7.3)	STREET SUPPORT (7.4)	TOTAL C/S 07
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	12 637	66 291	314 079	268 607	661 614
PRESORT LETTERS	11 681	25 939	307 014	148 389	493 023
TOTAL LETTERS	24 318	92 230	621 093	416 996	1 154 637
SINGLE-PIECE CARDS	175	4 476	22 510	14 988	42 149
PRESORT CARDS	61	1 750	16 732	6 781	25 324
TOTAL CARDS	236	6 226	39 242	21 769	67 473
TOTAL FIRST-CLASS	24 554	98 456	660 335	438 765	1 222 110
PRIORITY MAIL	25 451	27 369	49 856	25 398	128 074
EXPRESS MAIL	2 100	7 752	22 406	6 191	38 449
MAILGRAMS	84	85	103	49	321
PERIODICALS:					
IN-COUNTY	2 573	678	8 891	3 642	15 784
OUTSIDE COUNTY:					
REGULAR	20 042	5 281	69 247	42 080	136 650
NONPROFIT	6 953	1 568	20 566	10 705	38 792
CLASSROOM	169	45	585	212	1 011
TOTAL PERIODICALS	28 737	7 572	99 289	56 639	192 237
STANDARD MAIL (A):					
SINGLE-PIECE RATE	1 559	2 790	1 496	3 559	9 404
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	33 239	32 931	352 282	126 519	544 971
REGULAR	27 123	17 661	297 595	158 229	500 608
TOTAL COMMERCIAL	60 362	50 592	649 877	284 748	1 045 579
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	1 099	2 197	16 495	7 210	27 001
NONPROFIT	4 582	1 645	72 771	33 707	112 705
TOTAL AGGREG NONPROFIT	5 681	3 842	89 266	40 917	139 706
TOTAL STANDARD (A)	67 602	57 224	740 639	329 224	1 194 689
STANDARD MAIL (B):					
PARCELS ZONE RATE	14 214	10 028	25 240	10 116	59 598
BOUND PRINTED MATTER	10 609	15 024	22 082	9 835	57 550
SPECIAL STANDARD	5 971	5 877	10 313	4 313	26 474
LIBRARY MAIL	1 691	878	1 492	848	4 909
TOTAL STANDARD (B)	32 485	31 807	59 127	25 112	148 531

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 7. CITY DELIVERY CARRIERS, STREET ACTIVITY

(7.1 THRU 7.4)

	ROUTE (7.1)	ACCESS (7.2)	ELEMENTAL LOAD (7.3)	STREET SUPPORT (7.4)	TOTAL C/S 07
US POSTAL SERVICE	491	408	1 619	2 427	4 945
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	194	69	1 835	551	2 649
INTERNATIONAL MAIL	1 273	4 076	6 134	4 108	15 591
TOTAL MAIL	182 971	234 818	1 641 343	888 464	2 947 596
SPECIAL SERVICES:					
REGISTRY	--	--	5 163	1 211	6 374
CERTIFIED	--	--	93 882	21 424	115 306
INSURANCE	--	--	4 516	985	5 501
COD	--	--	1 960	477	2 437
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--
POST OFFICE BOX	--	--	--	80	80
OTHER	--	--	522	899	1 421
TOTAL SPECIAL SVCS	--	--	106 043	25 076	131 119
TOTAL VOLUME VARIABLE	182 971	234 818	1 747 386	913 540	3 078 715
OTHER	2 046 947	1 403 993	880 255	850 455	5 181 650
TOTAL COSTS	2 229 918	1 638 811	2 627 641	1 763 995	8 260 365

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 07: CITY DELIVERY CARRIERS - STREET
COLUMN TITLE	COLUMN SOURCE
1 ROUTE (COMPONENT 390)	WORKPAPER A-2, PAGES 49-50 COLUMN 3
2 ACCESS (COMPONENT 048)	WORKPAPER A-2, PAGES 47-48 COLUMN 2
3 ELEMENTAL LOAD (COMPONENT 046)	WORKPAPER A-2, PAGES 47-48 COLUMN 1
4 STREET SUPPORT (COMPONENT 280)	SUMMATION WORKPAPER A-2, PAGES 47-48 COLUMNS 3-4 AND WORKPAPER A-2, PAGES 49-50 COLUMNS 1-2
5 TOTAL C/S 07 (COMPONENT 838)	SUMMATION COLUMNS 1-4

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 8. VEHICLE SERVICE DRIVERS

(8.1)

TOTAL
C/S 08

FIRST-CLASS MAIL:
SINGLE-PIECE LETTERS 28 908
PRESORT LETTERS 16 981
 TOTAL LETTERS 45 889
SINGLE-PIECE CARDS 231
PRESORT CARDS 269
 TOTAL CARDS 500
 TOTAL FIRST-CLASS 46 389

PRIORITY MAIL 26 230

EXPRESS MAIL 1 594

MAILGRAMS 1

PERIODICALS:
IN-COUNTY 2 265
OUTSIDE COUNTY:
 REGULAR 31 939
 NONPROFIT 5 219
 CLASSROOM 283
 TOTAL PERIODICALS 39 706

STANDARD MAIL (A):
SINGLE-PIECE RATE 372
COMMERCIAL STANDARD:
ENHANCED CARR RTE 44 490
REGULAR 41 844
 TOTAL COMMERCIAL 86 334
AGGREGATE NONPROFIT:
NONPROF ENH CARR RTE 1 870
NONPROFIT 6 675
 TOTAL AGGREG NONPROFIT 8 545
 TOTAL STANDARD (A) 95 251

STANDARD MAIL (B):
PARCELS ZONE RATE 42 900
BOUND PRINTED MATTER 13 759
SPECIAL STANDARD 4 660
LIBRARY MAIL 651
 TOTAL STANDARD (B) 61 970

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 8. VEHICLE SERVICE DRIVERS

(8.1)

TOTAL
C/S 08

US POSTAL SERVICE	1 108
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	433
INTERNATIONAL MAIL	3 691
TOTAL MAIL	276 373

SPECIAL SERVICES:

REGISTRY	--
CERTIFIED	--
INSURANCE	--
COD	--
SPECIAL DELIVERY	--
MONEY ORDERS	--
STAMPED CARDS	--
STAMPED ENVELOPES	--
SPECIAL HANDLING	--
POST OFFICE BOX	--
OTHER	--
TOTAL SPECIAL SVCS	--
TOTAL VOLUME VARIABLE	276 373
OTHER	180 895
TOTAL COSTS	457 268

COST SEGMENT 08 : VEHICLE SERVICE DRIVERS

COLUMN TITLE	COLUMN SOURCE
1 TOTAL C/S 08 (COMPONENT 258)	WORKPAPER A-2, PAGES 51-52 COLUMN 2

WORKPAPER A-2, PAGES 51-52 COLUMN 2

* * * * * PAGE 30.1 * * * * *

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)) DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998)

COST SEGMENT 9. SPECIAL DELIVERY MESSENGERS

(9.1 THRU 9.4)

	OFFICE (9.1)	STREET (9.2)	EQUIP MAINT ALLOWANCE (9.3)	SPECIAL DELIVERY FEES (9.4)	TOTAL C/S 09

FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	82	379	--	--	461
PRESORT LETTERS	49	161	--	--	210
TOTAL LETTERS	131	540	--	--	671
SINGLE-PIECE CARDS	4	21	--	--	25
PRESORT CARDS	3	10	--	--	13
TOTAL CARDS	7	31	--	--	38
TOTAL FIRST-CLASS	138	571	--	--	709
PRIORITY MAIL	145	484	--	--	629
EXPRESS MAIL	6 748	22 163	--	--	28 911
MAILGRAMS	7	23	--	--	30
PERIODICALS:					
IN-COUNTY	--	1	--	--	1
OUTSIDE COUNTY:					
REGULAR	3	11	--	--	14
NONPROFIT	1	3	--	--	4
CLASSROOM	--	--	--	--	--
TOTAL PERIODICALS	4	15	--	--	19
STANDARD MAIL (A):					
SINGLE-PIECE RATE	--	5	--	--	5
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	1	3	--	--	4
REGULAR	1	3	--	--	4
TOTAL COMMERCIAL	2	6	--	--	8
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	--	--	--	--	--
NONPROFIT	--	1	--	--	1
TOTAL AGGREG NONPROFIT	--	1	--	--	1
TOTAL STANDARD (A)	2	12	--	--	14
STANDARD MAIL (B):					
PARCELS ZONE RATE	6	19	--	--	25
BOUND PRINTED MATTER	--	1	--	--	1
SPECIAL STANDARD	--	1	--	--	1
LIBRARY MAIL	1	2	--	--	3
TOTAL STANDARD (B)	7	23	--	--	30

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 9. SPECIAL DELIVERY MESSENGERS

(9.1 THRU 9.4)

	OFFICE (9.1)	STREET (9.2)	EQUIP MAINT ALLOWANCE (9.3)	SPECIAL DELIVERY FEES (9.4)	TOTAL C/S 09
US POSTAL SERVICE	--	1	--	--	1
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--	--	--	--
INTERNATIONAL MAIL	1 228	4 080	--	--	5 308
TOTAL MAIL	8 279	27 372	--	--	35 651
SPECIAL SERVICES:					
REGISTRY	3	29	--	--	32
CERTIFIED	--	--	--	--	--
INSURANCE	--	--	--	--	--
COD	--	3	--	--	3
SPECIAL DELIVERY	--	--	--	1	1
MONEY ORDERS	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--
POST OFFICE BOX	--	--	--	--	--
OTHER	1	11	--	--	12
TOTAL SPECIAL SVCS	4	43	--	1	48
TOTAL VOLUME VARIABLE	8 283	27 415	--	1	35 699
OTHER	3 250	32 183	--	--	35 433
TOTAL COSTS	11 533	59 598	--	1	71 132

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 09: SPECIAL DELIVERY MESSENGERS
COLUMN TITLE	COLUMN SOURCE
1 SALARIES OFFICE (COMPONENT 474)	WORKPAPER A-2, PAGES 53-54 COLUMN 1
2 SALARIES STREET (COMPONENT 059)	WORKPAPER A-2, PAGES 53-54 COLUMN 2
3 EQUIPMENT MAINTENANCE ALLOWANCE (COMPONENT 062)	WORKPAPER A-2, PAGES 53-54 COLUMN 4
4 SPECIAL DELIVERY FEES (COMPONENT 063)	WORKPAPER A-2, PAGES 53-54 COLUMN 5
5 TOTAL C/S 09 (COMPONENT 259)	SUMMATION COLUMNS 1 - 4

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 10. RURAL CARRIERS

(10.1 THRU 10.3)

	EVALUATED ROUTES (10.1)	OTHER ROUTES (10.2)	EQUIP MAINT ALLOWANCE (10.3)	TOTAL C/S 10
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	261 908	26 524	--	288 432
PRESORT LETTERS	202 086	20 610	--	222 696
TOTAL LETTERS	463 994	47 134	--	511 128
SINGLE-PIECE CARDS	14 874	1 537	--	16 411
PRESORT CARDS	9 204	960	--	10 164
TOTAL CARDS	24 078	2 497	--	26 575
TOTAL FIRST-CLASS	488 072	49 631	--	537 703
PRIORITY MAIL	21 861	2 218	--	24 079
EXPRESS MAIL	5 498	635	--	6 133
MAILGRAMS	151	16	--	167
PERIODICALS:				
IN-COUNTY	13 999	1 356	--	15 355
OUTSIDE COUNTY:				
REGULAR	109 028	10 559	--	119 587
NONPROFIT	32 381	3 136	--	35 517
CLASSROOM	921	89	--	1 010
TOTAL PERIODICALS	156 329	15 140	--	171 469
STANDARD MAIL (A):				
SINGLE-PIECE RATE	973	99	--	1 072
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	297 453	28 910	--	326 363
REGULAR	319 285	31 477	--	350 762
TOTAL COMMERCIAL	616 738	60 387	--	677 125
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	12 675	1 243	--	13 918
NONPROFIT	62 942	6 279	--	69 221
TOTAL AGGREG NONPROFIT	75 617	7 522	--	83 139
TOTAL STANDARD (A)	693 328	68 008	--	761 336
STANDARD MAIL (B):				
PARCELS ZONE RATE	10 438	1 073	--	11 511
BOUND PRINTED MATTER	10 680	1 081	--	11 761
SPECIAL STANDARD	3 802	390	--	4 192
LIBRARY MAIL	729	76	--	805
TOTAL STANDARD (B)	25 649	2 620	--	28 269

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 10. RURAL CARRIERS

(10.1 THRU 10.3)

	EVALUATED ROUTES (10.1)	OTHER ROUTES (10.2)	EQUIP MAINT ALLOWANCE (10.3)	TOTAL C/S 10
US POSTAL SERVICE	1 214	122	--	1 336
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	667	67	--	734
INTERNATIONAL MAIL	2 530	256	--	2 786
TOTAL MAIL	1 395 299	138 713	--	1 534 012
SPECIAL SERVICES:				
REGISTRY	2 320	268	--	2 588
CERTIFIED	55 957	6 466	--	62 423
INSURANCE	4 366	504	--	4 870
COD	2 582	290	--	2 872
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	1 008	79	--	1 087
STAMPED CARDS	--	--	--	--
STAMPED ENVELOPES	--	--	--	--
SPECIAL HANDLING	--	--	--	--
POST OFFICE BOX	--	--	--	--
OTHER	20	2	--	22
TOTAL SPECIAL SVCS	66 253	7 609	--	73 862
TOTAL VOLUME VARIABLE	1 461 552	146 322	--	1 607 874
OTHER	1 585 251	157 567	327 523	2 070 341
TOTAL COSTS	3 046 803	303 889	327 523	3 678 215

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 10: RURAL CARRIERS
COLUMN TITLE	COLUMN SOURCE
1 EVALUATED ROUTES (COMPONENT 069)	WORKPAPER A-2, PAGES 55-56 COLUMN 1
2 OTHER ROUTES (COMPONENT 070)	WORKPAPER A-2, PAGES 55-56 COLUMN 2
3 EQUIPMENT MAINTENANCE ALLOWANCE (COMPONENT 073)	WORKPAPER A-2, PAGES 55-56 COLUMN 4
4 TOTAL C/S 10 (COMPONENT 260)	SUMMATION COLUMNS 1 - 3

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 11. CUSTODIAL AND MAINTENANCE SERVICES

(11.1 THRU 11.3)

	CUSTODIAL PERSONNEL (11.1.1)	CONTRACT CLEANERS (11.1.2)	OPER EQUIP MAINTENANCE (11.2)	PLANT & BUILDING EQUIP MAINT (11.3)	TOTAL C/S 11
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	163 753	11 574	310 580	78 818	564 725
PRESORT LETTERS	47 192	3 336	95 922	22 714	169 164
TOTAL LETTERS	210 945	14 910	406 502	101 532	733 889
SINGLE-PIECE CARDS	6 211	439	9 172	2 990	18 812
PRESORT CARDS	1 544	109	1 859	743	4 255
TOTAL CARDS	7 755	548	11 031	3 733	23 067
TOTAL FIRST-CLASS	218 700	15 458	417 533	105 265	756 956
PRIORITY MAIL	24 917	1 761	7 755	11 993	46 426
EXPRESS MAIL	5 573	394	633	2 682	9 282
MAILGRAMS	31	2	6	15	54
PERIODICALS:					
IN-COUNTY	772	55	158	372	1 357
OUTSIDE COUNTY:					
REGULAR	20 470	1 447	16 474	9 853	48 244
NONPROFIT	3 846	272	3 404	1 851	9 373
CLASSROOM	191	13	244	92	540
TOTAL PERIODICALS	25 279	1 787	20 280	12 168	59 514
STANDARD MAIL (A):					
SINGLE-PIECE RATE	3 105	219	4 318	1 494	9 136
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	22 548	1 594	15 334	10 853	50 329
REGULAR	71 740	5 071	101 084	34 530	212 425
TOTAL COMMERCIAL	94 288	6 665	116 418	45 383	262 754
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	2 022	143	3 200	973	6 338
NONPROFIT	14 423	1 019	22 118	6 942	44 502
TOTAL AGGREG NONPROFIT	16 445	1 162	25 318	7 915	50 840
TOTAL STANDARD (A)	113 838	8 046	146 054	54 792	322 730
STANDARD MAIL (B):					
PARCELS ZONE RATE	9 476	670	8 949	4 561	23 656
BOUND PRINTED MATTER	5 001	353	5 193	2 407	12 954
SPECIAL STANDARD	3 064	217	3 667	1 475	8 423
LIBRARY MAIL	483	34	387	232	1 136
TOTAL STANDARD (B)	18 024	1 274	18 196	8 675	46 169

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 11. CUSTODIAL AND MAINTENANCE SERVICES

(11.1 THRU 11.3)

	CUSTODIAL PERSONNEL (11.1.1)	CONTRACT CLEANERS (11.1.2)	OPER EQUIP MAINTENANCE (11.2)	PLANT & BUILDING EQUIP MAINT (11.3)	TOTAL C/S 11
US POSTAL SERVICE	4 506	318	3 564	2 169	10 557
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	504	36	530	243	1 313
INTERNATIONAL MAIL	8 215	581	11 234	3 954	23 984
TOTAL MAIL	419 587	29 657	625 785	201 956	1 276 985
SPECIAL SERVICES:					
REGISTRY	2 939	208	461	1 415	5 023
CERTIFIED	5 630	398	183	2 710	8 921
INSURANCE	750	53	7	361	1 171
COD	187	13	6	90	296
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	2 225	157	6	1 071	3 459
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	75	5	--	36	116
SPECIAL HANDLING	76	5	219	37	337
POST OFFICE BOX	71 275	5 038	5	34 306	110 624
OTHER	2 051	145	2 486	987	5 669
TOTAL SPECIAL SVCS	85 208	6 022	3 373	41 013	135 616
TOTAL VOLUME VARIABLE	504 795	35 679	629 158	242 969	1 412 601
OTHER	307 350	21 723	414 694	147 934	891 701
TOTAL COSTS	812 145	57 402	1 043 852	390 903	2 304 302

SOURCE FOR COST SEGMENTS AND COMPONENTS	COLUMN TITLE	COST SEGMENT 11: CUSTODIAL AND MAINTENANCE
	COLUMN SOURCE	
1 CUSTODIAL PERSONNEL (COMPONENT 359)	WORKPAPER A-4, PAGES 9-10 COLUMN 1	
2 CONTRACT CLEANERS (COMPONENT 344)	WORKPAPER A-4, PAGES 9-10 COLUMN 2	
3 OPERATING EQUIPMENT MAINTENANCE (COMPONENT 075)	WORKPAPER A-2, PAGES 61-62 COLUMN 1	
4 PLANT AND BUILDING EQUIPMENT MAINTENANCE (COMPONENT 079)	WORKPAPER A-4, PAGES 9-10 COLUMN 3	
5 TOTAL C/S 11 (COMPONENT 482)		SUMMATION COLUMNS 1 - 4

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 12. MOTOR VEHICLE SERVICE

(12.1 THRU 12.3)

	PERSONNEL (12.1)	SUPPLIES & MATERIALS (12.2)	VEHICLE HIRE (12.3)	TOTAL C/S 12
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	11 269	12 267	4 279	27 815
PRESORT LETTERS	6 535	7 112	2 373	16 020
TOTAL LETTERS	17 804	19 379	6 652	43 835
SINGLE-PIECE CARDS	561	610	226	1 397
PRESORT CARDS	279	304	104	687
TOTAL CARDS	840	914	330	2 084
TOTAL FIRST-CLASS	18 644	20 293	6 982	45 919
PRIORITY MAIL	6 455	7 026	618	14 099
EXPRESS MAIL	2 488	2 708	267	5 463
MAILGRAMS	15	17	--	32
PERIODICALS:				
IN-COUNTY	509	555	75	1 139
OUTSIDE COUNTY:				
REGULAR	5 080	5 529	915	11 524
NONPROFIT	1 177	1 283	206	2 666
CLASSROOM	45	47	6	98
TOTAL PERIODICALS	6 811	7 414	1 202	15 427
STANDARD MAIL (A):				
SINGLE-PIECE RATE	372	406	57	835
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	11 109	12 092	2 290	25 491
REGULAR	9 611	10 461	2 741	22 813
TOTAL COMMERCIAL	20 720	22 553	5 031	48 304
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	505	548	125	1 178
NONPROFIT	1 741	1 895	564	4 200
TOTAL AGGREG NONPROFIT	2 246	2 443	689	5 378
TOTAL STANDARD (A)	23 338	25 402	5 777	54 517
STANDARD MAIL (B):				
PARCELS ZONE RATE	5 283	5 751	533	11 567
BOUND PRINTED MATTER	3 263	3 553	267	7 083
SPECIAL STANDARD	1 331	1 449	106	2 886
LIBRARY MAIL	240	261	19	520
TOTAL STANDARD (B)	10 117	11 014	925	22 056

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 12. MOTOR VEHICLE SERVICE

(12.1 THRU 12.3)

	PERSONNEL (12.1)	SUPPLIES & MATERIALS (12.2)	VEHICLE HIRE (12.3)	TOTAL C/S 12
US POSTAL SERVICE	161	174	46	381
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	65	72	13	150
INTERNATIONAL MAIL	1 020	1 110	124	2 254
TOTAL MAIL	69 114	75 230	15 954	160 298
SPECIAL SERVICES:				
REGISTRY	63	68	18	149
CERTIFIED	953	1 037	321	2 311
INSURANCE	57	61	45	133
COD	31	35	7	73
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	6	7	--	13
STAMPED CARDS	--	--	--	--
STAMPED ENVELOPES	--	--	--	--
SPECIAL HANDLING	--	--	--	--
POST OFFICE BOX	--	--	1	1
OTHER	26	29	13	68
TOTAL SPECIAL SVCS	1 136	1 237	375	2 748
TOTAL VOLUME VARIABLE	70 250	76 467	16 329	163 046
OTHER	236 403	257 321	16 335	510 059
TOTAL COSTS	306 653	333 788	32 664	673 105

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 12: MOTOR VEHICLE SERVICE
COLUMN TITLE	COLUMN SOURCE
1 PERSONNEL (COMPONENT 090)	WORKPAPER A-2, PAGES 65-66 COLUMN 1
2 SUPPLIES AND MATERIALS (COMPONENT 099)	WORKPAPER A-2, PAGES 65-66 COLUMN 2
3 VEHICLE HIRE (COMPONENT 108)	WORKPAPER A-2, PAGES 65-66 COLUMN 3
4 TOTAL C/S 12 (COMPONENT 262)	SUMMATION COLUMNS 1 - 3

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 13. MISCELLANEOUS OPERATING COSTS

(13.1 THRU 13.3)

	CONTRACT STATIONS (13.1)	CARFARE (13.2)	DRIVEOUT (13.2)	TOLLS & FERRIAGE (13.2)	SUBTOTAL (13.2)	FED RESERVE & COMMERCIAL BKS (13.3)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	--	1 303	900	--	2 203	--
PRESORT LETTERS	--	721	499	--	1 220	--
TOTAL LETTERS	--	2 024	1 399	--	3 423	--
SINGLE-PIECE CARDS	--	73	51	--	124	--
PRESORT CARDS	--	33	23	--	56	--
TOTAL CARDS	--	106	74	--	180	--
TOTAL FIRST-CLASS	--	2 130	1 473	--	3 603	--
PRIORITY MAIL	--	113	74	--	187	--
EXPRESS MAIL	--	326	21	--	347	--
MAILGRAMS	--	--	--	--	--	--
PERIODICALS:						
IN-COUNTY	--	17	11	--	28	--
OUTSIDE COUNTY:						
REGULAR	--	195	136	--	331	--
NONPROFIT	--	49	36	--	85	--
CLASSROOM	--	1	--	--	1	--
TOTAL PERIODICALS	--	262	183	--	445	--
STANDARD MAIL (A):						
SINGLE-PIECE RATE	--	16	10	--	26	--
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	--	601	416	--	1 017	--
REGULAR	--	762	528	--	1 290	--
TOTAL COMMERCIAL	--	1 363	944	--	2 307	--
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	--	34	24	--	58	--
NONPROFIT	--	163	114	--	277	--
TOTAL AGGREG NONPROFIT	--	197	138	--	335	--
TOTAL STANDARD (A)	--	1 576	1 092	--	2 668	--
STANDARD MAIL (B):						
PARCELS ZONE RATE	--	40	28	--	68	--
BOUND PRINTED MATTER	--	40	27	--	67	--
SPECIAL STANDARD	--	17	12	--	29	--
LIBRARY MAIL	--	4	1	--	5	--
TOTAL STANDARD (B)	--	101	68	--	169	--

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 13. MISCELLANEOUS OPERATING COSTS

(13.1 THRU 13.3)

	CONTRACT STATIONS (13.1)	CARFARE (13.2)	DRIVEOUT (13.2)	TOLLS & FERRIAGE (13.2)	SUBTOTAL (13.2)	FED RESERVE & COMMERCIAL BKS (13.3)
US POSTAL SERVICE	--	11	8	--	19	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	3	2	--	5	--
INTERNATIONAL MAIL	--	73	13	--	86	--
TOTAL MAIL	--	4 595	2 934	--	7 529	--
SPECIAL SERVICES:						
REGISTRY	--	7	4	--	11	--
CERTIFIED	--	107	74	--	181	--
INSURANCE	--	5	4	--	9	--
COD	--	3	2	--	5	--
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	--	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--	--
POST OFFICE BOX	--	--	--	--	--	--
OTHER	--	4	3	--	7	--
TOTAL SPECIAL SVCS	--	126	87	--	213	--
TOTAL VOLUME VARIABLE	--	4 721	3 021	--	7 742	--
OTHER	67 348	51 347	1 959	1 921	55 227	25 920
TOTAL COSTS	67 348	56 068	4 980	1 921	62 969	25 920

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 13: MISCELLANEOUS OPERATING EXPENSES
COLUMN TITLE	COLUMN SOURCE
1 CONTRACT STATIONS (COMPONENT 111)	WORKPAPER A-2, PAGES 81-82 COLUMN 2
2 CARFARE (COMPONENT 135)	WORKPAPER A-2, PAGES 79-80 COLUMN 4
3 DRIVEOUT (COMPONENT 141)	WORKPAPER A-2, PAGES 79-80 COLUMN 5
4 TOLLS AND FERRIAGE (COMPONENT 113)	WORKPAPER A-2, PAGES 83-84 COLUMN 1
5 SUBTOTAL (COMPONENT 825)	SUMMATION COLUMNS 2-4
6 FED RESERVE & COMMERCIAL BANKS (COMPONENT 125)	WORKPAPER A-2, PAGES 87-88 COLUMN 1

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 13. MISCELLANEOUS OPERATING COSTS

(13.4 THRU 13.7)

EMPLOYEE AWARDS (13.4)	EQUIPMENT SHOPS (13.5)	CAG L RENTAL ALLOWANCE (13.6)	OTHER LOCAL OPERATIONS (13.7)	TOTAL C/S 13

FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	--	--	--	2 203
PRESORT LETTERS	--	--	--	1 220
TOTAL LETTERS	--	--	--	3 423
SINGLE-PIECE CARDS	--	--	--	124
PRESORT CARDS	--	--	--	56
TOTAL CARDS	--	--	--	180
TOTAL FIRST-CLASS	--	--	--	3 603
PRIORITY MAIL	--	--	--	187
EXPRESS MAIL	--	--	--	347
MAILGRAMS	--	--	--	--
PERIODICALS:				
IN-COUNTY	--	--	--	28
OUTSIDE COUNTY:				
REGULAR	--	--	--	331
NONPROFIT	--	--	--	85
CLASSROOM	--	--	--	1
TOTAL PERIODICALS	--	--	--	445
STANDARD MAIL (A):				
SINGLE-PIECE RATE	--	--	--	26
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	--	--	--	1 017
REGULAR	--	--	--	1 290
TOTAL COMMERCIAL	--	--	--	2 307
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	--	--	--	58
NONPROFIT	--	--	--	277
TOTAL AGGREG NONPROFIT	--	--	--	335
TOTAL STANDARD (A)	--	--	--	2 668
STANDARD MAIL (B):				
PARCELS ZONE RATE	--	--	--	68
BOUND PRINTED MATTER	--	--	--	67
SPECIAL STANDARD	--	--	--	29
LIBRARY MAIL	--	--	--	5
TOTAL STANDARD (B)	--	--	--	169

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 13. MISCELLANEOUS OPERATING COSTS

(13.4 THRU 13.7)

	EMPLOYEE AWARDS (13.4)	EQUIPMENT SHOPS (13.5)	CAG L RENTAL ALLOWANCE (13.6)	OTHER LOCAL OPERATIONS (13.7)	TOTAL C/S 13
US POSTAL SERVICE	--	--	--	--	19
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--	--	--	5
INTERNATIONAL MAIL	--	--	--	--	86
TOTAL MAIL	--	--	--	--	7 529
SPECIAL SERVICES:					
REGISTRY	--	--	--	--	11
CERTIFIED	--	--	--	--	181
INSURANCE	--	--	--	--	9
COD	--	--	--	--	5
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--
POST OFFICE BOX	--	--	--	--	--
OTHER	--	--	--	--	7
TOTAL SPECIAL SVCS	--	--	--	--	213
TOTAL VOLUME VARIABLE	--	--	--	--	7 742
OTHER	54 032	33 930	33	59 451	295 941
TOTAL COSTS	54 032	33 930	33	59 451	303 683

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SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 13: MISCELLANEOUS OPERATING EXPENSES
COLUMN TITLE	COLUMN SOURCE
1 EMPLOYEE AWARDS (COMPONENT 115)	WORKPAPER A-2, PAGES 83-84 COLUMN 2
2 EQUIPMENT SHOPS (COMPONENT 826)	SUMMATION WORKPAPER A-2, PAGES 81-82 COLUMN 1 AND WORKPAPER A-2, PAGES 85-86 COLUMN 2
3 CAG L RENTAL ALLOWANCE (COMPONENT 112)	WORKPAPER A-2, PAGES 81-82 COLUMN 3
4 OTHER LOCAL OPERATIONS (COMPONENT 827)	WORKPAPER A-2, PAGES 81-82 COLUMN 4
5 TOTAL C/S 13 (COMPONENT 263)	SUMMATION PAGES 39-40 COLUMNS 1, 5, 6 AND PAGES 41-42 COLUMNS 1-4

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 14. TRANSPORTATION

(14.1)

	DOMESTIC AIR (14.1)	DOMESTIC ALASKA AIR (14.1)	HIGHWAY (14.1)	RAILROAD (14.1)	DOMESTIC WATER (14.1)	SUBTOTAL (14.1)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	268 593	7	240 346	2 834	1 741	513 521
PRESORT LETTERS	233 637	--	92 149	4 400	589	330 775
TOTAL LETTERS	502 230	7	332 495	7 234	2 330	844 296
SINGLE-PIECE CARDS	4 717	--	4 034	110	29	8 890
PRESORT CARDS	4 323	--	2 346	134	23	6 826
TOTAL CARDS	9 040	--	6 380	244	52	15 716
TOTAL FIRST-CLASS	511 270	7	338 875	7 478	2 382	860 012
PRIORITY MAIL	425 288	61	213 914	2 421	1 413	643 097
EXPRESS MAIL	28 110	--	39 392	--	249	67 751
MAILGRAMS	--	--	--	--	--	--
PERIODICALS:						
IN-COUNTY	--	--	64	--	1	65
OUTSIDE COUNTY:						
REGULAR	19 449	11	176 707	79 306	2 906	278 379
NONPROFIT	4 149	3	37 816	17 187	668	59 823
CLASSROOM	180	--	1 446	623	26	2 275
TOTAL PERIODICALS	23 778	14	216 033	97 116	3 601	340 542
STANDARD MAIL (A):						
SINGLE-PIECE RATE	1 490	16	23 988	6 494	636	32 624
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	344	43	46 707	9 995	955	58 044
REGULAR	17 006	38	210 499	69 128	5 879	302 550
TOTAL COMMERCIAL	17 350	81	257 206	79 123	6 834	360 594
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	24	--	5 097	1 262	128	6 511
NONPROFIT	5 325	1	35 199	11 187	951	52 663
TOTAL AGGREG NONPROFIT	5 349	1	40 296	12 449	1 079	59 174
TOTAL STANDARD (A)	24 189	98	321 490	98 066	8 549	452 392
STANDARD MAIL (B):						
PARCELS ZONE RATE	10 458	7 288	241 516	32 375	4 703	296 340
BOUND PRINTED MATTER	1 947	9	51 681	9 922	1 043	64 602
SPECIAL STANDARD	837	8	46 625	13 444	1 415	62 329
LIBRARY MAIL	255	2	9 724	2 227	247	12 455
TOTAL STANDARD (B)	13 497	7 307	349 546	57 968	7 408	435 726

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 14. TRANSPORTATION

(14.1)

	DOMESTIC AIR (14.1)	DOMESTIC ALASKA AIR (14.1)	HIGHWAY (14.1)	RAILROAD (14.1)	DOMESTIC WATER (14.1)	SUBTOTAL (14.1)

US POSTAL SERVICE	1 486	16	3 409	2 131	75	7 117
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	98	--	3 908	75	32	4 113
INTERNATIONAL MAIL	24 160	--	13 966	5 403	356	43 885
TOTAL MAIL	1 051 876	7 503	1 500 533	270 658	24 065	2 854 635
SPECIAL SERVICES:						
REGISTRY	--	--	--	--	--	--
CERTIFIED	--	--	--	--	--	--
INSURANCE	--	--	--	--	--	--
COD	--	--	--	--	--	--
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	--	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--	--
POST OFFICE BOX	--	--	--	--	--	--
OTHER	--	--	--	--	--	--
TOTAL SPECIAL SVCS	--	--	--	--	--	--
TOTAL VOLUME VARIABLE	1 051 876	7 503	1 500 533	270 658	24 065	2 854 635
OTHER	191 057	89 324	338 168	1 936	2 026	622 511
TOTAL COSTS	1 242 933	96 827	1 838 701	272 594	26 091	3 477 146

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 14: TRANSPORTATION
COLUMN TITLE	COLUMN SOURCE
1 DOMESTIC AIR (COMPONENT 142)	WORKPAPER A-2, PAGES 95-96 COLUMN 1
2 DOMESTIC ALASKA AIR (COMPONENT 681)	WORKPAPER A-4, PAGES 1-2 COLUMN 4
3 HIGHWAY (COMPONENT 143)	WORKPAPER A-2, PAGES 95-96 COLUMN 3
4 RAILROAD (COMPONENT 144)	WORKPAPER A-2, PAGES 95-96 COLUMN 4
5 DOMESTIC WATER (COMPONENT 145)	WORKPAPER A-2, PAGES 95-96 COLUMN 5
6 SUBTOTAL (COMPONENT 542)	COLUMNS 1-5

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 14. TRANSPORTATION

(14.2)

	INTERNATIONAL TRANSPORTATION (14.2)	TOTAL C/S 14
--	---	-----------------

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	--	513 521
PRESORT LETTERS	--	330 775
TOTAL LETTERS	--	844 296
SINGLE-PIECE CARDS	--	8 890
PRESORT CARDS	--	6 826
TOTAL CARDS	--	15 716
TOTAL FIRST-CLASS	--	860 012

PRIORITY MAIL	--	643 097
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EXPRESS MAIL	--	67 751
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MAILGRAMS	--	--
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PERIODICALS:

IN-COUNTY	--	65
OUTSIDE COUNTY:		
REGULAR	--	278 379
NONPROFIT	--	59 823
CLASSROOM	--	2 275
TOTAL PERIODICALS	--	340 542

STANDARD MAIL (A):		
SINGLE-PIECE RATE	--	32 624

COMMERCIAL STANDARD:		
ENHANCED CARR RTE	--	58 044
REGULAR	--	302 550
TOTAL COMMERCIAL	--	360 594

AGGREGATE NONPROFIT:		
NONPROF ENH CARR RTE	--	6 511
NONPROFIT	--	52 663
TOTAL AGGREG NONPROFIT	--	59 174
TOTAL STANDARD (A)	--	452 392

STANDARD MAIL (B):		
PARCELS ZONE RATE	--	296 340
BOUND PRINTED MATTER	--	64 602
SPECIAL STANDARD	--	62 329
LIBRARY MAIL	--	12 455
TOTAL STANDARD (B)	--	435 726

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 14. TRANSPORTATION

(14.2)

INTERNATIONAL TOTAL
TRANSPORTATION C/S 14
(14.2)

US POSTAL SERVICE 1 155 8 272

FREE MAIL - BLIND, HNDCPD,
& SERVICEMEN -- 4 113

INTERNATIONAL MAIL 763 867 807 752

TOTAL MAIL 765 022 3 619 657

SPECIAL SERVICES:

REGISTRY -- --
CERTIFIED -- --
INSURANCE -- --
COD -- --
SPECIAL DELIVERY -- --
MONEY ORDERS -- --
STAMPED CARDS -- --
STAMPED ENVELOPES -- --
SPECIAL HANDLING -- --
POST OFFICE BOX -- --
OTHER -- --

TOTAL SPECIAL SVCS -- --

TOTAL VOLUME VARIABLE 765 022 3 619 657

OTHER -- 622 511

TOTAL COSTS 765 022 4 242 168

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 14: TRANSPORTATION DOMESTIC AND INTERNATIONAL
COLUMN TITLE	COLUMN SOURCE
1 INTERNATIONAL TRANSPORTATION (COMPONENT 828)	WORKPAPER A-2, PAGES 97-98 COLUMNS 2 AND 3
2 TOTAL C/S 14 (COMPONENT 264)	SUMMATION PAGES 43-44 COLUMN 6 PAGES 45-46 COLUMN 1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 15. BUILDING OCCUPANCY

(15.1 THRU 15.3)

	RENTS (15.1)	FUEL & UTILITIES (15.2)	COMMUNICATIONS & OTHER (15.3)	TOTAL C/S 15
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	201 143	87 868	--	289 011
PRESORT LETTERS	58 720	25 322	--	84 042
TOTAL LETTERS	259 863	113 190	--	373 053
SINGLE-PIECE CARDS	7 801	3 333	--	11 134
PRESORT CARDS	1 928	828	--	2 756
TOTAL CARDS	9 729	4 161	--	13 890
TOTAL FIRST-CLASS	269 592	117 351	--	386 943
PRIORITY MAIL	30 454	13 370	--	43 824
EXPRESS MAIL	7 483	2 990	--	10 473
MAILGRAMS	40	17	--	57
PERIODICALS:				
IN-COUNTY	984	415	--	1 399
OUTSIDE COUNTY:				
REGULAR	24 412	10 984	--	35 396
NONPROFIT	4 677	2 064	--	6 741
CLASSROOM	221	102	--	323
TOTAL PERIODICALS	30 294	13 565	--	43 859
STANDARD MAIL (A):				
SINGLE-PIECE RATE	3 615	1 666	--	5 281
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	29 100	12 099	--	41 199
REGULAR	86 322	38 494	--	124 816
TOTAL COMMERCIAL	115 422	50 593	--	166 015
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	2 527	1 085	--	3 612
NONPROFIT	17 534	7 739	--	25 273
TOTAL AGGREG NONPROFIT	20 061	8 824	--	28 885
TOTAL STANDARD (A)	139 098	61 083	--	200 181
STANDARD MAIL (B):				
PARCELS ZONE RATE	11 021	5 085	--	16 106
BOUND PRINTED MATTER	5 975	2 683	--	8 658
SPECIAL STANDARD	3 641	1 644	--	5 285
LIBRARY MAIL	579	259	--	838
TOTAL STANDARD (B)	21 216	9 671	--	30 887

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 15. BUILDING OCCUPANCY

(15.1 THRU 15.3)

	RENTS (15.1)	FUEL & UTILITIES (15.2)	COMMUNICATIONS & OTHER (15.3)	TOTAL C/S 15
US POSTAL SERVICE	5 495	2 418	--	7 913
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	584	271	--	855
INTERNATIONAL MAIL	9 962	4 408	--	14 370
TOTAL MAIL	514 218	225 144	--	739 362
SPECIAL SERVICES:				
REGISTRY	3 808	1 577	--	5 385
CERTIFIED	7 588	3 021	--	10 609
INSURANCE	1 016	402	--	1 418
COD	253	100	--	353
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	3 023	1 194	--	4 217
STAMPED CARDS	--	--	--	--
STAMPED ENVELOPES	102	41	--	143
SPECIAL HANDLING	91	41	--	132
POST OFFICE BOX	99 436	38 245	--	137 681
OTHER	2 569	1 101	--	3 670
TOTAL SPECIAL SVCS	117 886	45 722	--	163 608
TOTAL VOLUME VARIABLE	632 104	270 866	--	902 970
OTHER	1 055	164 919	370 472	536 446
TOTAL COSTS	633 159	435 785	370 472	1 439 416

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 15: BUILDING OCCUPANCY COSTS
COLUMN TITLE	COLUMN SOURCE
1 RENTS (COMPONENT 329)	WORKPAPER A-4, PAGES 11-12 COLUMN 4
2 FUEL AND UTILITIES (COMPONENT 314)	WORKPAPER A-4, PAGES 11-12 COLUMN 5
3 COMMUNICATIONS AND OTHER (COMPONENT 393)	SUMMATION WORKPAPER A-2, PAGES 103-104 COLUMNS 3-4 AND WORKPAPER A-2, PAGES 105-106 COLUMNS 1-2
4 TOTAL C/S 15 (COMPONENT 289)	SUMMATION COLUMNS 1 - 3

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 16. SUPPLIES AND SERVICES

(16.1 THRU 16.2)

	STAMPS & DISPENSERS (16.1)	MONEY ORDERS (16.1)	STAMPED CARDS & EMB. STP. ENVEL. (16.1)	SUBTOTAL (16.1)	SUPPLY PERSONNEL (16.2)

FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	156 188	--	--	156 188	--
PRESORT LETTERS	3 908	--	--	3 908	--
TOTAL LETTERS	160 096	--	--	160 096	--
SINGLE-PIECE CARDS	8 017	--	--	8 017	--
PRESORT CARDS	246	--	--	246	--
TOTAL CARDS	8 263	--	--	8 263	--
TOTAL FIRST-CLASS	168 359	--	--	168 359	--
PRIORITY MAIL	988	--	--	988	--
EXPRESS MAIL	--	--	--	--	--
MAILGRAMS	--	--	--	--	--
PERIODICALS:					
IN-COUNTY	--	--	--	--	--
OUTSIDE COUNTY:					
REGULAR	--	--	--	--	--
NONPROFIT	--	--	--	--	--
CLASSROOM	--	--	--	--	--
TOTAL PERIODICALS	--	--	--	--	--
STANDARD MAIL (A):					
SINGLE-PIECE RATE	173	--	--	173	--
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	2 644	--	--	2 644	--
REGULAR	6 994	--	--	6 994	--
TOTAL COMMERCIAL	9 638	--	--	9 638	--
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	186	--	--	186	--
NONPROFIT	2 526	--	--	2 526	--
TOTAL AGGREG NONPROFIT	2 712	--	--	2 712	--
TOTAL STANDARD (A)	12 523	--	--	12 523	--
STANDARD MAIL (B):					
PARCELS ZONE RATE	40	--	--	40	--
BOUND PRINTED MATTER	9	--	--	9	--
SPECIAL STANDARD	39	--	--	39	--
LIBRARY MAIL	6	--	--	6	--
TOTAL STANDARD (B)	94	--	--	94	--

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 16. SUPPLIES AND SERVICES

(16.1 THRU 16.2)

	STAMPS & DISPENSERS (16.1)	MONEY ORDERS (16.1)	STAMPED CARDS & EMB. STP. ENVEL. (16.1)	SUBTOTAL (16.1)	SUPPLY PERSONNEL (16.2)
US POSTAL SERVICE	--	--	--	--	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--	--	--	--
INTERNATIONAL MAIL	1 203	--	262	1 465	--
TOTAL MAIL	183 167	--	262	183 429	--
SPECIAL SERVICES:					
REGISTRY	--	--	--	--	--
CERTIFIED	--	--	--	--	--
INSURANCE	--	--	--	--	--
COD	--	--	--	--	--
SPECIAL DELIVERY	--	--	--	--	--
MONEY ORDERS	--	3 546	--	3 546	--
STAMPED CARDS	--	--	3 208	3 208	--
STAMPED ENVELOPES	--	--	9 123	9 123	--
SPECIAL HANDLING	--	--	--	--	--
POST OFFICE BOX	--	--	--	--	--
OTHER	--	--	--	--	--
TOTAL SPECIAL SVCS	--	3 546	12 331	15 877	--
TOTAL VOLUME VARIABLE	183 167	3 546	12 593	199 306	--
OTHER	231	--	--	231	18 299
TOTAL COSTS	183 398	3 546	12 593	199 537	18 299

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SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 16: SUPPLIES AND SERVICES
COLUMN TITLE	COLUMN SOURCE
1 STAMPS & DISPENSERS (COMPONENT 180)	WORKPAPER A-2, PAGES 111-112 COLUMN 2
2 MONEY ORDERS (COMPONENT 181)	WORKPAPER A-2, PAGES 111-112 COLUMN 3
3 STAMPED CARDS AND EMBOSSED STAMPED ENVELOPES (COMPONENT 248)	WORKPAPER A-2, PAGES 111-112 COLUMN 4
4 SUBTOTAL (COMPONENT 839)	SUMMATION COLUMNS 1 - 3
5 SUPPLY PERSONNEL (COMPONENT 173)	WORKPAPER A-2, PAGE 110 COLUMN 1

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 16. SUPPLIES AND SERVICES

(16.3)

	CUSTODIAL & BUILDING (16.3.1)	EQUIPMENT (16.3.2)	COMPREHENSIVE TRACKING/TRACING (16.3.3)	OTHER MISCELLANEOUS (16.3.4)	ADVERTISING (16.3.5)	REMOTE ENCODING S&S (16.3.6)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	24 230	81 920	--	271 629	--	634
PRESORT LETTERS	6 983	22 301	--	89 427	--	121
TOTAL LETTERS	31 213	104 221	--	361 056	--	755
SINGLE-PIECE CARDS	919	2 819	--	11 811	--	21
PRESORT CARDS	228	569	--	3 335	--	1
TOTAL CARDS	1 147	3 388	--	15 146	--	22
TOTAL FIRST-CLASS	32 360	107 609	--	376 202	--	777
PRIORITY MAIL	3 687	8 174	--	412 065	--	1
EXPRESS MAIL	825	1 069	--	22 287	--	--
MAILGRAMS	5	3	--	23	--	--
PERIODICALS:						
IN-COUNTY	114	156	--	1 840	--	--
OUTSIDE COUNTY:						
REGULAR	3 029	8 102	--	34 464	--	--
NONPROFIT	569	1 454	--	7 124	--	1
CLASSROOM	28	84	--	269	--	--
TOTAL PERIODICALS	3 740	9 796	--	43 697	--	1
STANDARD MAIL (A):						
SINGLE-PIECE RATE	459	1 633	--	4 105	--	3
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	3 336	5 014	--	51 850	--	7
REGULAR	10 615	35 098	--	121 495	--	55
TOTAL COMMERCIAL	13 951	40 112	--	173 345	--	62
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	299	858	--	3 813	--	5
NONPROFIT	2 134	6 754	--	25 029	--	21
TOTAL AGGREG NONPROFIT	2 433	7 612	--	28 842	--	26
TOTAL STANDARD (A)	16 843	49 357	--	206 292	--	91
STANDARD MAIL (B):						
PARCELS ZONE RATE	1 402	5 274	--	12 667	--	--
BOUND PRINTED MATTER	740	3 117	--	7 452	--	--
SPECIAL STANDARD	453	2 191	--	4 135	--	--
LIBRARY MAIL	72	274	--	642	--	--
TOTAL STANDARD (B)	2 667	10 856	--	24 896	--	--

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 16. SUPPLIES AND SERVICES

(16.3)

	CUSTODIAL & BUILDING (16.3.1)	EQUIPMENT (16.3.2)	COMPREHENSIVE TRACKING/TRACING (16.3.3)	OTHER MISCELLANEOUS (16.3.4)	ADVERTISING (16.3.5)	REMOTE ENCODING S&S (16.3.6)
US POSTAL SERVICE	667	2 009	--	5 826	--	1
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	75	274	--	667	--	--
INTERNATIONAL MAIL	1 216	4 354	--	20 538	--	30
TOTAL MAIL	62 085	193 501	--	1 112 493	--	901
SPECIAL SERVICES:						
REGISTRY	435	443	--	1 916	--	--
CERTIFIED	833	356	--	9 517	--	--
INSURANCE	111	19	--	1 103	--	--
COD	28	6	--	288	--	--
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	329	38	--	2 752	--	--
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	11	1	--	92	--	--
SPECIAL HANDLING	11	26	--	42	--	--
POST OFFICE BOX	10 546	30	--	2 221	--	--
OTHER	304	701	628	2 098	--	--
TOTAL SPECIAL SVCS	12 608	1 620	628	20 029	--	--
TOTAL VOLUME VARIABLE	74 693	195 121	628	1 132 522	--	901
OTHER	45 477	208 311	39	1 045 284	300 800	--
TOTAL COSTS	120 170	403 432	667	2 177 806	300 800	901

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 16: SUPPLIES AND SERVICES
COLUMN TITLE	COLUMN SOURCE
1 CUSTODIAL AND BUILDING (COMPONENT 389)	WORKPAPER A-4, PAGES 13-14 COLUMN 1
2 EQUIPMENT (COMPONENT 184)	WORKPAPER A-2, PAGES 113-114 COLUMN 1
3 COMPREHENSIVE TRACKING AND TRACING (COMPONENT 196)	WORKPAPER A-2, PAGES 113-114 COLUMN 3
4 OTHER MISCELLANEOUS (COMPONENT 830)	SUMMATION WORKPAPER A-2, PAGES 109-110 COLUMNS 2-3 WORKPAPER A-2, PAGES 111-112 COLUMN 1 WORKPAPER A-2, PAGES 111-112 COLUMN 5 WORKPAPER A-2, PAGES 113-114 COLUMNS 2, 5 AND 6 AND WORKPAPER A-2, PAGES 115-116 COLUMN 2
5 ADVERTISING (COMPONENT 246)	WORKPAPER A-2, PAGES 115-116 COLUMN 3
6 REMOTE ENCODING SUPPLIES AND SERVICES (COMPONENT 1426)	WORKPAPER A-2, PAGES 113-114 COLUMN 4

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 16. SUPPLIES AND SERVICES

(16.3)

	SUBTOTAL	TOTAL
	C/S 16	

(16.3)

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	378 413	534 601
PRESORT LETTERS	118 832	122 740
TOTAL LETTERS	497 245	657 341
SINGLE-PIECE CARDS	15 570	23 587
PRESORT CARDS	4 133	4 379
TOTAL CARDS	19 703	27 966
TOTAL FIRST-CLASS	516 948	685 307

PRIORITY MAIL	423 927	424 915
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EXPRESS MAIL	24 181	24 181
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MAILGRAMS	31	31
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PERIODICALS:

IN-COUNTY	2 110	2 110
OUTSIDE COUNTY:		
REGULAR	45 595	45 595
NONPROFIT	9 148	9 148
CLASSROOM	381	381
TOTAL PERIODICALS	57 234	57 234

STANDARD MAIL (A):

SINGLE-PIECE RATE	6 200	6 373
COMMERCIAL STANDARD:		
ENHANCED CARR RTE	60 207	62 851
REGULAR	167 263	174 257
TOTAL COMMERCIAL	227 470	237 108
AGGREGATE NONPROFIT:		
NONPROF ENH CARR RTE	4 975	5 161
NONPROFIT	33 938	36 464
TOTAL AGGREG NONPROFIT	38 913	41 625
TOTAL STANDARD (A)	272 583	285 106

STANDARD MAIL (B):

PARCELS ZONE RATE	19 343	19 383
BOUND PRINTED MATTER	11 309	11 318
SPECIAL STANDARD	6 779	6 818
LIBRARY MAIL	988	994
TOTAL STANDARD (B)	38 419	38 513

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 16. SUPPLIES AND SERVICES

(16.3)

	SUBTOTAL	TOTAL
	C/S 16	
	(16.3)	
US POSTAL SERVICE	8 503	8 503
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	1 016	1 016
INTERNATIONAL MAIL	26 138	27 603
TOTAL MAIL	1 368 980	1 552 409
SPECIAL SERVICES:		
REGISTRY	2 794	2 794
CERTIFIED	10 706	10 706
INSURANCE	1 233	1 233
COD	322	322
SPECIAL DELIVERY	--	--
MONEY ORDERS	3 119	6 665
STAMPED CARDS	--	3 208
STAMPED ENVELOPES	104	9 227
SPECIAL HANDLING	79	79
POST OFFICE BOX	12 797	12 797
OTHER	3 731	3 731
TOTAL SPECIAL SVCS	34 885	50 762
TOTAL VOLUME VARIABLE	1 403 865	1 603 171
OTHER	1 599 911	1 618 441
TOTAL COSTS	3 003 776	3 221 612

SOURCE FOR COST SEGMENTS AND COMPONENTS

COST SEGMENT 16: SUPPLIES AND SERVICES

COLUMN TITLE COLUMN SOURCE

2 TOTAL C/S 16
(COMPONENT 490)

SUMMATION PAGES 49-50 COLUMNS 4-5
PAGES 53-54 COLUMN 1

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS

--ADMINISTRATION PERSONNEL

(18.1)

	HEADQUARTERS (18.1.1)	MONEY ORDER DIVISION (18.1.1)	AREA ADMINISTRATION (18.1.1)	SUBTOTAL (18.1.1)	POSTAL INSPECTION SERV (18.1.2)	SUBTOTAL (18.1)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	--	--	--	--	15 253	15 253
PRESORT LETTERS	--	--	--	--	4 396	4 396
TOTAL LETTERS	--	--	--	--	19 649	19 649
SINGLE-PIECE CARDS	--	--	--	--	579	579
PRESORT CARDS	--	--	--	--	144	144
TOTAL CARDS	--	--	--	--	723	723
TOTAL FIRST-CLASS	--	--	--	--	20 372	20 372
PRIORITY MAIL						
	--	--	--	--	2 321	2 321
EXPRESS MAIL						
	--	--	--	--	519	519
MAILGRAMS						
	--	--	--	--	3	3
PERIODICALS:						
IN-COUNTY	--	--	--	--	72	72
OUTSIDE COUNTY:						
REGULAR	--	--	--	--	1 907	1 907
NONPROFIT	--	--	--	--	358	358
CLASSROOM	--	--	--	--	18	18
TOTAL PERIODICALS	--	--	--	--	2 355	2 355
STANDARD MAIL (A):						
SINGLE-PIECE RATE	--	--	--	--	289	289
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	--	--	--	--	2 100	2 100
REGULAR	--	--	--	--	6 682	6 682
TOTAL COMMERCIAL	--	--	--	--	8 782	8 782
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	--	--	--	--	188	188
NONPROFIT	--	--	--	--	1 343	1 343
TOTAL AGGREG NONPROFIT	--	--	--	--	1 531	1 531
TOTAL STANDARD (A)	--	--	--	--	10 602	10 602
STANDARD MAIL (B):						
PARCELS ZONE RATE	--	--	--	--	883	883
BOUND PRINTED MATTER	--	--	--	--	466	466
SPECIAL STANDARD	--	--	--	--	285	285
LIBRARY MAIL	--	--	--	--	45	45
TOTAL STANDARD (B)	--	--	--	--	1 679	1 679

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

	COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS			--ADMINISTRATION PERSONNEL		(18.1)
	HEADQUARTERS (18.1.1)	MONEY ORDER DIVISION (18.1.1)	AREA ADMINISTRATION (18.1.1)	SUBTOTAL (18.1.1)	POSTAL INSPECTION SERV (18.1.2)	SUBTOTAL (18.1)
US POSTAL SERVICE	--	--	--	--	420	420
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--	--	--	47	47
INTERNATIONAL MAIL	--	--	--	--	765	765
TOTAL MAIL	--	--	--	--	39 083	39 083
SPECIAL SERVICES:						
REGISTRY	--	--	--	--	274	274
CERTIFIED	--	--	--	--	524	524
INSURANCE	--	--	--	--	70	70
COD	--	--	--	--	17	17
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	--	--	--	--	207	207
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	7	7
SPECIAL HANDLING	--	--	--	--	7	7
POST OFFICE BOX	--	--	--	--	6 639	6 639
OTHER	--	--	--	--	191	191
TOTAL SPECIAL SVCS	--	--	--	--	7 936	7 936
TOTAL VOLUME VARIABLE	--	--	--	--	47 019	47 019
OTHER	493 927	4 942	177 933	676 802	313 735	990 537
TOTAL COSTS	493 927	4 942	177 933	676 802	360 754	1 037 556

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 18: ADMINISTRATION AND AREA OPERATIONS ADMINISTRATION PERSONNEL
COLUMN TITLE	COLUMN SOURCE
1 HEADQUARTERS (COMPONENT 191)	WORKPAPER A-2, PAGES 121-122 COLUMN 1
2 MONEY ORDER DIVISION (COMPONENT 192)	WORKPAPER A-2, PAGES 121-122 COLUMN 2
3 AREA ADMINISTRATION (COMPONENT 193)	WORKPAPER A-2, PAGES 121-122 COLUMN 3
4 SUBTOTAL (COMPONENT 834)	SUMMATION COLUMNS 1 - 3
5 POSTAL INSPECTION SERVICE (COMPONENT 832)	SUMMATION WORKPAPER A-4, PAGES 15-16 COLUMN 1 AND WORKPAPER A-2, PAGES 121-122 COLUMN 5
6 SUBTOTAL (COMPONENT 833)	SUMMATION COLUMNS 4 - 5

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS --ADMINISTRATION SUPPORT (18.2)

SUPPLIES & SERVICES (18.2.1)	MISCELLANEOUS SUPPORT (18.2.2)	INSP EXPENSES & EMPLOYEE LOSSES (18.2.3)	REIMBURSEMENTS (18.2.4)	INDIVIDUAL AWARDS (18.2.5)	MISC. PERSONAL COMPENSATION (18.2.6)
------------------------------------	--------------------------------------	--	----------------------------	----------------------------------	--

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	--	--	--	--	--
PRESORT LETTERS	--	--	--	--	--
TOTAL LETTERS	--	--	--	--	--
SINGLE-PIECE CARDS	--	--	--	--	--
PRESORT CARDS	--	--	--	--	--
TOTAL CARDS	--	--	--	--	--
TOTAL FIRST-CLASS	--	--	--	--	--

PRIORITY MAIL

EXPRESS MAIL	--	--	--	--	--
--------------	----	----	----	----	----

MAILGRAMS

PERIODICALS:					
--------------	--	--	--	--	--

IN-COUNTY	--	--	--	--	--
OUTSIDE COUNTY:					
REGULAR	--	--	--	--	--
NONPROFIT	--	--	--	--	--
CLASSROOM	--	--	--	--	--
TOTAL PERIODICALS	--	--	--	--	--

STANDARD MAIL (A):

SINGLE-PIECE RATE	--	--	--	--	--
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	--	--	--	--	--
REGULAR	--	--	--	--	--
TOTAL COMMERCIAL	--	--	--	--	--
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	--	--	--	--	--
NONPROFIT	--	--	--	--	--
TOTAL AGGREG NONPROFIT	--	--	--	--	--
TOTAL STANDARD (A)	--	--	--	--	--

STANDARD MAIL (B):

PARCELS ZONE RATE	--	--	--	--	--
BOUND PRINTED MATTER	--	--	--	--	--
SPECIAL STANDARD	--	--	--	--	--
LIBRARY MAIL	--	--	--	--	--
TOTAL STANDARD (B)	--	--	--	--	--

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS --ADMINISTRATION SUPPORT (18.2)

	SUPPLIES & SERVICES (18.2.1)	MISCELLANEOUS SUPPORT (18.2.2)	INSP EXPENSES & EMPLOYEE LOSSES (18.2.3)	REIMBURSEMENTS (18.2.4)	INDIVIDUAL AWARDS (18.2.5)	MISC. PERSONAL COMPENSATION (18.2.6)
US POSTAL SERVICE	--	--	--	--	--	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--	--	--	--	--
INTERNATIONAL MAIL	--	--	--	--	--	--
TOTAL MAIL	--	--	--	--	--	--
SPECIAL SERVICES:						
REGISTRY	--	--	--	--	--	--
CERTIFIED	--	--	--	--	--	--
INSURANCE	--	--	--	--	--	--
COD	--	--	--	--	--	--
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	--	--	--	--	--	--
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	--	--	--	--	--	--
SPECIAL HANDLING	--	--	--	--	--	--
POST OFFICE BOX	--	--	--	--	--	--
OTHER	--	--	--	--	--	--
TOTAL SPECIAL SVCS	--	--	--	--	--	--
TOTAL VOLUME VARIABLE	--	--	--	--	--	--
OTHER	322 238	16 385-	2 217	4 261-	4 795	102
TOTAL COSTS	322 238	16 385-	2 217	4 261-	4 795	102

SOURCE FOR COST SEGMENTS AND COMPONENTS	COLUMN TITLE	COST SEGMENT 18: ADMINISTRATION AND AREA OPERATIONS ADMINISTRATION SUPPORT
	COLUMN SOURCE	
1 SUPPLIES AND SERVICES (COMPONENT 210)	WORKPAPER A-2, PAGES 129-130 COLUMN 1	
2 MISCELLANEOUS SUPPORT (COMPONENT 211)	WORKPAPER A-2, PAGES 129-130 COLUMN 2	
3 INSPECTION EXPENSES & EMPLOYEE LOSSES (COMPONENT 212)	WORKPAPER A-2, PAGES 129-130 COLUMN 3	
4 REIMBURSEMENTS (COMPONENT 213)	WORKPAPER A-2, PAGES 129-130 COLUMN 5	
5 INDIVIDUAL AWARDS (COMPONENT 1429)	WORKPAPER A-2, PAGES 131-132 COLUMN 1	
6 MISC. PERSONAL COMPENSATION (COMPONENT 1430)	WORKPAPER A-2, PAGES 131-132 COLUMN 2	

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS **--ADMINISTRATION SUPPORT** **(18.2)**

--ADMINISTRATION SUPPORT

(18.2)

MONEY SUBTOTAL
ORDERS
(18.2.7) (18.2)

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	--	--
PRESORT LETTERS	--	--
TOTAL LETTERS	--	--
SINGLE-PIECE CARDS	--	--
PRESORT CARDS	--	--
TOTAL CARDS	--	--
TOTAL FIRST-CLASS	--	--

PRIORITY MAIL

EXPRESS MAIL -- --

MAILGRAMS

PERIODICALS:	
IN-COUNTY	--
OUTSIDE COUNTY:	--
REGULAR	--
NONPROFIT	--
CLASSROOM	--
TOTAL PERIODICALS	--

STANDARD MAIL (A):

SINGLE-PIECE RATE -- -- --

COMMERCIAL STANDARD:

ENHANCED CARR RTE	--	--
REGULAR	--	--
TOTAL COMMERCIAL	--	--

AGGREGATE NONPROFIT:

NONPROF ENH CARR RTE -- -- --

NONPROFIT
JOURNAL OF VOLUNTEERISM

TOTAL AGGREG NONPROFIT -- --

TOTAL STANDARD (

STANDARD MAIL (B):

PARCELS ZONE RATE -- --

BOUND PRINTED MAT

SPECIAL STANDARD -- --

LIBRARY MAIL

TOTAL STANDARD (B) -- --

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS --ADMINISTRATION SUPPORT

(18.2)

	MONEY ORDERS (18.2.7)	SUBTOTAL (18.2)
US POSTAL SERVICE	--	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	--
INTERNATIONAL MAIL	--	--
TOTAL MAIL	--	--
SPECIAL SERVICES:		
REGISTRY	--	--
CERTIFIED	--	--
INSURANCE	--	--
COD	--	--
SPECIAL DELIVERY	--	--
MONEY ORDERS	308	308
STAMPED CARDS	--	--
STAMPED ENVELOPES	--	--
SPECIAL HANDLING	--	--
POST OFFICE BOX	--	--
OTHER	--	--
TOTAL SPECIAL SVCS	308	308
TOTAL VOLUME VARIABLE	308	308
OTHER	--	308 706
TOTAL COSTS	308	309 014

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 18: ADMINISTRATION AND AREA OPERATIONS ADMINISTRATION SUPPORT
COLUMN TITLE	COLUMN SOURCE
1 MONEY ORDERS (COMPONENT 244)	WORKPAPER A-2, PAGES 129-130 COLUMN 6
2 SUBTOTAL (COMPONENT 840)	SUMMATION PAGES 57-58 COLUMNS 1-6 AND PAGES 59-60 COLUMN 1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS --PERSONNEL BENEFITS (18.3)

	REPRICED ANNUAL LEAVE (18.3.1)	HOLIDAY LEAVE (18.3.1)	CIVIL SERVICE RETIREMENT (18.3.2)	FERS RETIREMENT (18.3.3)	WORKERS' COMPENSATION (18.3.4)	UNEMPLOYMENT COMPENSATION (18.3.5)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	14 076	896	255 711	--	141 709	18 188
PRESORT LETTERS	4 618	294	83 901	--	46 496	5 968
TOTAL LETTERS	18 694	1 190	339 612	--	188 205	24 156
SINGLE-PIECE CARDS	610	39	11 080	--	6 140	788
PRESORT CARDS	172	11	3 120	--	1 729	222
TOTAL CARDS	782	50	14 200	--	7 869	1 010
TOTAL FIRST-CLASS	19 476	1 240	353 812	--	196 074	25 166
PRIORITY MAIL	1 639	104	29 783	--	16 505	2 118
EXPRESS MAIL	355	23	6 456	--	3 578	459
MAILGRAMS	1	--	22	--	12	2
PERIODICALS:						
IN-COUNTY	95	6	1 718	--	952	122
OUTSIDE COUNTY:						
REGULAR	1 785	114	32 432	--	17 973	2 307
NONPROFIT	368	23	6 687	--	3 706	476
CLASSROOM	14	1	254	--	141	18
TOTAL PERIODICALS	2 262	144	41 091	--	22 772	2 923
STANDARD MAIL (A):						
SINGLE-PIECE RATE	214	14	3 892	--	2 157	277
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	2 666	170	48 441	--	26 845	3 445
REGULAR	6 292	401	114 311	--	63 349	8 130
TOTAL COMMERCIAL	8 958	571	162 752	--	90 194	11 575
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	197	13	3 577	--	1 982	254
NONPROFIT	1 295	82	23 534	--	13 042	1 674
TOTAL AGGREG NONPROFIT	1 492	95	27 111	--	15 024	1 928
TOTAL STANDARD (A)	10 664	680	193 755	--	107 375	13 780
STANDARD MAIL (B):						
PARCELS ZONE RATE	661	42	12 003	--	6 652	854
BOUND PRINTED MATTER	387	25	7 037	--	3 900	500
SPECIAL STANDARD	216	14	3 917	--	2 171	279
LIBRARY MAIL	34	2	608	--	337	43
TOTAL STANDARD (B)	1 298	83	23 565	--	13 060	1 676

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

	COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS			--PERSONNEL BENEFITS		(18.3)
	REPRICED ANNUAL LEAVE (18.3.1)	HOLIDAY LEAVE (18.3.1)	CIVIL SERVICE RETIREMENT (18.3.2)	FERS RETIREMENT (18.3.3)	WORKERS' COMPENSATION (18.3.4)	UNEMPLOYMENT COMPENSATION (18.3.5)
US POSTAL SERVICE	304	19	5 527	--	3 063	393
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	35	2	632	--	350	45
INTERNATIONAL MAIL	583	37	10 581	--	5 864	753
TOTAL MAIL	36 617	2 332	665 224	--	368 653	47 315
SPECIAL SERVICES:						
REGISTRY	104	7	1 880	--	1 041	134
CERTIFIED	493	31	8 955	--	4 962	637
INSURANCE	57	4	1 043	--	578	74
COD	15	1	272	--	151	19
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	144	9	2 615	--	1 449	186
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	5	--	88	--	49	6
SPECIAL HANDLING	2	--	41	--	23	3
POST OFFICE BOX	279	18	5 067	--	2 808	360
OTHER	105	7	1 908	--	1 058	136
TOTAL SPECIAL SVCS	1 204	77	21 869	--	12 119	1 555
TOTAL VOLUME VARIABLE	37 821	2 409	687 093	--	380 772	48 870
OTHER	24 990	1 591	453 992	--	393 299	32 291
TOTAL COSTS	62 811	4 000	1 141 085	--	774 071	81 161

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 18: ADMINISTRATION AND AREA OPERATIONS PERSONNEL BENEFITS COSTS
COLUMN TITLE	COLUMN SOURCE
1 REPRICED ANNUAL LEAVE (COMPONENT 292)	SUMMATION WORKPAPER A-2, PAGES 123-124 COLUMN 1 AND WORKPAPER A-4, PAGES 21-22 COLUMN 3
2 HOLIDAY LEAVE. (COMPONENT 487)	SUMMATION WORKPAPER A-2, PAGES 123-124 COLUMN 2 AND WORKPAPER A-4, PAGES 21-22 COLUMN 2
3 CIVIL SERVICE RETIREMENT (COMPONENT 488)	SUMMATION WORKPAPER A-2, PAGES 123-124 COLUMN 5 AND WORKPAPER A-4, PAGES 17-18 COLUMNS 3
4 FERS RETIREMENT (COMPONENT 019)	SUMMATION WORKPAPER A-2, PAGES 125-126 COLUMN 2 AND WORKPAPER A-4, PAGES 17-18 COLUMN 6
5 WORKERS' COMPENSATION (COMPONENT 486)	SUMMATION WORKPAPER A-2, PAGES 127-128 COLUMNS 2-4 AND WORKPAPER A-4, PAGES 19-20 COLUMN 4
6 UNEMPLOYMENT COMPENSATION (COMPONENT 453)	WORKPAPER A-4, PAGES 21-22 COLUMN 1

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS --PERSONNEL BENEFITS (18.3)

	RETIREE HEALTH BENEFITS (18.3.6)	ANNUITANT LIFE INSURANCE (18.3.7)	ANNUITANT COLA/ PRINCIPAL (18.3.8)	ANNUITY PROTECT PROGRAM (18.3.9)	SUBTOTAL (18.3)	TOTAL
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	130 244	1 546	127 581	--	689 951	705 204
PRESORT LETTERS	42 734	507	41 860	--	226 378	230 774
TOTAL LETTERS	172 978	2 053	169 441	--	916 329	935 978
SINGLE-PIECE CARDS	5 644	67	5 528	--	29 896	30 475
PRESORT CARDS	1 589	19	1 556	--	8 418	8 562
TOTAL CARDS	7 233	86	7 084	--	38 314	39 037
TOTAL FIRST-CLASS	180 211	2 139	176 525	--	954 643	975 015
PRIORITY MAIL	15 169	180	14 859	--	80 357	82 678
EXPRESS MAIL	3 288	39	3 221	--	17 419	17 938
MAILGRAMS	11	--	11	--	59	62
PERIODICALS:						
IN-COUNTY	875	10	857	--	4 635	4 707
OUTSIDE COUNTY:						
REGULAR	16 519	196	16 181	--	87 507	89 414
NONPROFIT	3 406	40	3 336	--	18 042	18 400
CLASSROOM	130	2	127	--	687	705
TOTAL PERIODICALS	20 930	248	20 501	--	110 871	113 226
STANDARD MAIL (A):						
SINGLE-PIECE RATE	1 982	24	1 942	--	10 502	10 791
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	24 673	293	24 168	--	130 701	132 801
REGULAR	58 223	691	57 033	--	308 430	315 112
TOTAL COMMERCIAL	82 896	984	81 201	--	439 131	447 913
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	1 822	22	1 785	--	9 652	9 840
NONPROFIT	11 987	142	11 742	--	63 498	64 841
TOTAL AGGREG NONPROFIT	13 809	164	13 527	--	73 150	74 681
TOTAL STANDARD (A)	98 687	1 172	96 670	--	522 783	533 385
STANDARD MAIL (B):						
PARCELS ZONE RATE	6 113	73	5 989	--	32 387	33 270
BOUND PRINTED MATTER	3 584	43	3 511	--	18 987	19 453
SPECIAL STANDARD	1 995	24	1 955	--	10 571	10 856
LIBRARY MAIL	310	4	303	--	1 641	1 686
TOTAL STANDARD (B)	12 002	144	11 758	--	63 586	65 265

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 18. ADMINISTRATION AND AREA OPERATIONS --PERSONNEL BENEFITS (18.3)

	RETIREE HEALTH BENEFITS (18.3.6)	ANNUITANT LIFE INSURANCE (18.3.7)	ANNUITANT COLA/ PRINCIPAL (18.3.8)	ANNUITY PROTECT PROGRAM (18.3.9)	SUBTOTAL (18.3)	TOTAL
US POSTAL SERVICE	2 815	33	2 757	--	14 911	15 331
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	322	4	315	--	1 705	1 752
INTERNATIONAL MAIL	5 390	64	5 279	--	28 551	29 316
TOTAL MAIL	338 825	4 023	331 896	--	1 794 885	1 833 968
SPECIAL SERVICES:						
REGISTRY	957	11	938	--	5 072	5 346
CERTIFIED	4 561	54	4 468	--	24 161	24 685
INSURANCE	531	6	520	--	2 813	2 883
COD	139	2	136	--	735	752
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	1 332	16	1 305	--	7 056	7 571
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	45	--	44	--	237	244
SPECIAL HANDLING	21	--	21	--	111	118
POST OFFICE BOX	2 581	31	2 528	--	13 672	20 311
OTHER	972	12	952	--	5 150	5 341
TOTAL SPECIAL SVCS	11 139	132	10 912	--	59 007	67 251
TOTAL VOLUME VARIABLE	349 964	4 155	342 808	--	1 853 892	1 901 219
OTHER	231 236	2 745	226 508	8 607	1 375 259	2 674 502
TOTAL COSTS	581 200	6 900	569 316	8 607	3 229 151	4 575 721

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 18: ADMINISTRATION AND AREA OPERATIONS PERSONNEL BENEFITS
COLUMN TITLE	COLUMN SOURCE
1 RETIREE HEALTH BENEFITS (COMPONENT 208)	WORKPAPER A-4, PAGES 19-20 COLUMN 1
2 ANNUITANT LIFE INSURANCE (COMPONENT 071)	WORKPAPER A-4, PAGES 19-20 COLUMN 2
3 ANNUITANT COLA/PRINCIPAL (COMPONENT 1435)	WORKPAPER A-4, PAGES 19-20 COLUMN 3
4 ANNUITY PROTECTION PROGRAM (COMPONENT 207)	WORKPAPER A-2, PAGES 129-130 COLUMN 4
5 SUBTOTAL (COMPONENT 835)	SUMMATION PAGES 61-62 COLUMNS 1-6 AND PAGES 63-64 COLUMNS 1-4
6 TOTAL (COMPONENT 459)	SUMMATION PAGES 55-56 COLUMN 6 PAGES 59-60 COLUMN 2 AND PAGES 63-64 COLUMN 5

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 20. OTHER ACCRUED EXPENSES (SERVICE-WIDE)

(20.1 THRU 20.6)

	EQUIPMENT DEPRECIATION (20.1)	VEHICLE DEPRECIATION (20.2)	BLDG & LEASEHLD DEPRECIATION (20.3)	INDEMNITIES (20.4)
FIRST-CLASS MAIL:				
SINGLE-PIECE LETTERS	221 157	6 628	198 721	--
PRESORT LETTERS	70 299	4 318	58 013	--
TOTAL LETTERS	291 456	10 946	256 734	--
SINGLE-PIECE CARDS	6 793	317	7 707	--
PRESORT CARDS	1 183	180	1 905	--
TOTAL CARDS	7 976	497	9 612	--
TOTAL FIRST-CLASS	299 432	11 443	266 346	--
PRIORITY MAIL	4 968	3 732	30 087	--
EXPRESS MAIL	368	2 046	7 393	696
MAILGRAMS	13	10	40	--
PERIODICALS:				
IN-COUNTY	90	339	972	--
OUTSIDE COUNTY:				
REGULAR	9 490	3 487	24 118	--
NONPROFIT	1 882	784	4 621	--
CLASSROOM	137	30	218	--
TOTAL PERIODICALS	11 599	4 640	29 929	--
STANDARD MAIL (A):				
SINGLE-PIECE RATE	3 235	181	3 571	--
COMMERCIAL STANDARD:				
ENHANCED CARR RTE	11 023	7 493	28 749	--
REGULAR	77 439	6 446	85 283	--
TOTAL COMMERCIAL	88 462	13 939	114 032	--
AGGREGATE NONPROFIT:				
NONPROF ENH CARR RTE	2 361	338	2 497	--
NONPROFIT	17 011	1 150	17 322	--
TOTAL AGGREG NONPROFIT	19 372	1 488	19 819	--
TOTAL STANDARD (A)	111 069	15 608	137 422	--
STANDARD MAIL (B):				
PARCELS ZONE RATE	9 634	3 545	10 888	--
BOUND PRINTED MATTER	5 510	1 837	5 903	--
SPECIAL STANDARD	4 129	751	3 598	--
LIBRARY MAIL	462	139	572	--
TOTAL STANDARD (B)	19 735	6 272	20 961	--

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 20. OTHER ACCRUED EXPENSES (SERVICE-WIDE)

(20.1 THRU 20.6)

	EQUIPMENT DEPRECIATION (20.1)	VEHICLE DEPRECIATION (20.2)	BLDG & LEASEHLD DEPRECIATION (20.3)	INDEMNITIES (20.4)
US POSTAL SERVICE	2 617	108	5 429	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	459	45	576	--
INTERNATIONAL MAIL	9 133	711	9 842	540
TOTAL MAIL	459 393	44 615	508 025	1 236
SPECIAL SERVICES:				
REGISTRY	541	32	3 762	8 347
CERTIFIED	244	598	7 497	--
INSURANCE	7	34	1 004	14 604
COD	10	17	250	1 881
SPECIAL DELIVERY	--	--	--	--
MONEY ORDERS	--	3	2 986	--
STAMPED CARDS	--	--	--	--
STAMPED ENVELOPES	--	--	101	--
SPECIAL HANDLING	169	--	90	--
POST OFFICE BOX	--	--	98 239	--
OTHER	1 366	3	2 538	--
TOTAL SPECIAL SVCS	2 337	687	116 467	24 832
TOTAL VOLUME VARIABLE	461 730	45 302	624 492	26 068
OTHER	313 480	160 475	--	101 201
TOTAL COSTS	775 210	205 777	624 492	127 269

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 20: OTHER ACCRUED EXPENSES
COLUMN TITLE	COLUMN SOURCE
1 EQUIPMENT DEPRECIATION (COMPONENT 505)	WORKPAPER A-4, PAGES 27-28 COLUMN 3
2 VEHICLE DEPRECIATION (COMPONENT 447)	WORKPAPER A-4, PAGES 25-26 COLUMN 4
3 BUILDING & LEASEHOLD DEPRECIATION (COMPONENT 420)	WORKPAPER A-4, PAGES 29-30 COLUMN 3
4 INDEMNITIES (COMPONENT 397)	WORKPAPER A-2, PAGES 151-152 COLUMN 4

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 20. OTHER ACCRUED EXPENSES (SERVICE-WIDE)

(20.1 THRU 20.6)

	INTEREST EXPENSE (20.5)	OTHER EXPENSES & CREDITS (20.6)	TOTAL
FIRST-CLASS MAIL:			
SINGLE-PIECE LETTERS	402 005	--	828 511
PRESORT LETTERS	131 144	--	263 774
TOTAL LETTERS	533 149	--	1 092 285
SINGLE-PIECE CARDS	17 039	--	31 856
PRESORT CARDS	4 703	--	7 971
TOTAL CARDS	21 742	--	39 827
TOTAL FIRST-CLASS	554 891	--	1 132 112
PRIORITY MAIL	45 692	--	84 479
EXPRESS MAIL	10 049	--	20 552
MAILGRAMS	38	--	101
PERIODICALS:			
IN-COUNTY	2 548	--	3 949
OUTSIDE COUNTY:			
REGULAR	49 222	--	86 317
NONPROFIT	10 112	--	17 399
CLASSROOM	396	--	781
TOTAL PERIODICALS	62 278	--	108 446
STANDARD MAIL (A):			
SINGLE-PIECE RATE	6 169	--	13 156
COMMERCIAL STANDARD:			
ENHANCED CARR RTE	72 675	--	119 940
REGULAR	177 480	--	346 648
TOTAL COMMERCIAL	250 155	--	466 588
AGGREGATE NONPROFIT:			
NONPROF ENH CARR RTE	5 544	--	10 740
NONPROFIT	36 607	--	72 090
TOTAL AGGREG NONPROFIT	42 151	--	82 830
TOTAL STANDARD (A)	298 475	--	562 574
STANDARD MAIL (B):			
PARCELS ZONE RATE	19 290	--	43 357
BOUND PRINTED MATTER	11 220	--	24 470
SPECIAL STANDARD	6 361	--	14 839
LIBRARY MAIL	973	--	2 146
TOTAL STANDARD (B)	37 844	--	84 812

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT 20. OTHER ACCRUED EXPENSES (SERVICE-WIDE)

(20.1 THRU 20.6)

	INTEREST EXPENSE (20.5)	OTHER EXPENSES & CREDITS (20.6)	TOTAL
US POSTAL SERVICE	8 578	--	16 732
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	996	--	2 076
INTERNATIONAL MAIL	16 846	--	37 072
TOTAL MAIL	1 035 687	--	2 048 956
SPECIAL SERVICES:			
REGISTRY	3 079	--	15 761
CERTIFIED	13 393	--	21 732
INSURANCE	1 567	--	17 216
COD	410	--	2 568
SPECIAL DELIVERY	--	--	--
MONEY ORDERS	3 969	--	6 958
STAMPED CARDS	--	--	--
STAMPED ENVELOPES	133	--	234
SPECIAL HANDLING	85	--	344
POST OFFICE BOX	17 281	--	115 520
OTHER	3 075	--	6 982
TOTAL SPECIAL SVCS	42 992	--	187 315
TOTAL VOLUME VARIABLE	1 078 679	--	2 236 271
OTHER	733 059	11 335-	1 296 880
TOTAL COSTS	1 811 738	11 335-	3 533 151

SOURCE FOR COST SEGMENTS AND COMPONENTS	COST SEGMENT 20: OTHER ACCRUED EXPENSES
COLUMN TITLE	COLUMN SOURCE
1 INTEREST EXPENSE (COMPONENT 283)	WORKPAPER A-4 PAGES 31-32 COLUMN 6
2 OTHER EXPENSES AND CREDITS (COMPONENT 399)	WORKPAPER A-2, PAGES 153-154 COLUMN 3
3 TOTAL C/S 20 (COMPONENT 475)	SUMMATION PAGES 65-68 ALL COLUMNS

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

	EMPLOYEE & LABOR RELATIONS (2.5)	TIME AND ATTENDANCE (2.3 & 3.3)	CLEANING EQUIP- MENT & BUILDING (11.1 & 11.3)	DOMESTIC ALASKA AIR (14.1)	RENTS, FUEL & UTILITIES (15.1 & 15.2)	SUPPLIES & SERVICES (16.3)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	5	1 756	254 145	7	289 011	24 230
PRESORT LETTERS	1	507	73 242	--	84 042	6 983
TOTAL LETTERS	6	2 263	327 387	7	373 053	31 213
SINGLE-PIECE CARDS	--	68	9 640	--	11 134	919
PRESORT CARDS	--	17	2 396	--	2 756	228
TOTAL CARDS	--	85	12 036	--	13 890	1 147
TOTAL FIRST-CLASS	6	2 348	339 423	7	386 943	32 360
PRIORITY MAIL	1	267	38 671	61	43 824	3 687
EXPRESS MAIL	--	59	8 649	--	10 473	825
MAILGRAMS	--	1	48	--	57	5
PERIODICALS:						
IN-COUNTY	--	8	1 199	--	1 399	114
OUTSIDE COUNTY:						
REGULAR	1	220	31 770	11	35 396	3 029
NONPROFIT	--	41	5 969	3	6 741	569
CLASSROOM	--	2	296	--	323	28
TOTAL PERIODICALS	1	271	39 234	14	43 859	3 740
STANDARD MAIL (A):						
SINGLE-PIECE RATE	--	35	4 818	16	5 281	459
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	--	242	34 995	43	41 199	3 336
REGULAR	2	769	111 341	38	124 816	10 615
TOTAL COMMERCIAL	2	1 011	146 336	81	166 015	13 951
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	--	22	3 138	--	3 612	299
NONPROFIT	--	154	22 384	1	25 273	2 134
TOTAL AGGREG NONPROFIT	--	176	25 522	1	28 885	2 433
TOTAL STANDARD (A)	2	1 222	176 676	98	200 181	16 843
STANDARD MAIL (B):						
PARCELS ZONE RATE	--	102	14 707	7 288	16 106	1 402
BOUND PRINTED MATTER	1	54	7 761	9	8 658	740
SPECIAL STANDARD	--	33	4 756	8	5 285	453
LIBRARY MAIL	--	5	749	2	838	72
TOTAL STANDARD (B)	1	194	27 973	7 307	30 887	2 667

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

	EMPLOYEE & LABOR RELATIONS (2.5)	TIME AND ATTENDANCE (2.3 & 3.3)	CLEANING EQUIP- MENT & BUILDING (11.1 & 11.3)	DOMESTIC ALASKA AIR (14.1)	RENTS, FUEL & UTILITIES (15.1 & 15.2)	SUPPLIES & SERVICES (16.3)
US POSTAL SERVICE	1	48	6 993	16	7 913	667
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	--	5	783	--	855	75
INTERNATIONAL MAIL	--	88	12 750	--	14 370	1 216
TOTAL MAIL	12	4 503	651 200	7 503	739 362	62 085
SPECIAL SERVICES:						
REGISTRY	--	32	4 562	--	5 385	435
CERTIFIED	--	61	8 738	--	10 609	833
INSURANCE	--	7	1 164	--	1 418	111
COD	--	3	290	--	353	28
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	--	24	3 453	--	4 217	329
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	--	--	116	--	143	11
SPECIAL HANDLING	--	--	118	--	132	11
POST OFFICE BOX	2	764	110 619	--	137 681	10 546
OTHER	--	21	3 183	--	3 670	304
TOTAL SPECIAL SVCS	2	912	132 243	--	163 608	12 608
TOTAL VOLUME VARIABLE	14	5 415	783 443	7 503	902 970	74 693
OTHER	--	--	477 007	89 324	165 974	45 477
TOTAL COSTS	14	5 415	1 260 450	96 827	1 068 944	120 170

SOURCE FOR COST SEGMENTS AND COMPONENTS	PLANT, EQUIPMENT, SERVICE WIDE AND SELECTED ADMIN COSTS
COLUMN TITLE	COLUMN SOURCE
1 EMPLOYEE & LABOR RELATIONS (2.5) (COMPONENT 427)	WORKPAPER A-4, PAGES 5-6 COLUMN 2
2 TIME AND ATTENDANCE (2.3 & 3.3) (COMPONENT 430)	SUMMATION WORKPAPER A-4, PAGES 5-6 COLUMN 1 AND WORKPAPER A-4, PAGES 7-8 COLUMN 1
3 CLEANING EQUIPMENT AND BUILDING (11.1 & 11.3) (COMPONENT 479)	WORKPAPER A-4, PAGES 1-2 COLUMN 3
4 DOMESTIC ALASKA AIR (14.1) (COMPONENT 681)	WORKPAPER A-4, PAGES 1-2 COLUMN 4
5 RENTS, FUEL & UTILITIES (15.1 & 15.2) (COMPONENT 480)	WORKPAPER A-4, PAGES 1-2 COLUMN 5
6 SUPPLIES AND SERVICES (16.3) (COMPONENT 389)	WORKPAPER A-4, PAGES 1-2 COLUMN 6

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

	USPS SECURITY FORCE (18.1)	REPRICED ANNUAL LEAVE (18.3)	HOLIDAY LEAVE (18.3)	CIVIL SERVICE RETIREMENT (18.3)	FERS RETIREMENT (18.3)	WORKERS' COMPENSATION (18.3)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	15 253	384	24	241 721	--	3 861
PRESORT LETTERS	4 396	110	7	79 295	--	1 112
TOTAL LETTERS	19 649	494	31	321 016	--	4 973
SINGLE-PIECE CARDS	579	15	1	10 472	--	146
PRESORT CARDS	144	4	--	2 948	--	37
TOTAL CARDS	723	19	1	13 420	--	183
TOTAL FIRST-CLASS	20 372	513	32	334 436	--	5 156
PRIORITY MAIL	2 321	58	3	28 167	--	588
EXPRESS MAIL	519	13	1	6 106	--	132
MAILGRAMS	3	--	--	21	--	--
PERIODICALS:						
IN-COUNTY	72	2	--	1 623	--	18
OUTSIDE COUNTY:						
REGULAR	1 907	48	3	30 657	--	483
NONPROFIT	358	9	--	6 320	--	91
CLASSROOM	18	--	--	240	--	4
TOTAL PERIODICALS	2 355	59	3	38 840	--	596
STANDARD MAIL (A):						
SINGLE-PIECE RATE	289	7	1	3 681	--	74
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	2 100	52	4	45 770	--	532
REGULAR	6 682	168	11	108 053	--	1 692
TOTAL COMMERCIAL	8 782	220	15	153 823	--	2 224
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	188	5	1	3 381	--	47
NONPROFIT	1 343	33	2	22 245	--	340
TOTAL AGGREG NONPROFIT	1 531	38	3	25 626	--	387
TOTAL STANDARD (A)	10 602	265	19	183 130	--	2 685
STANDARD MAIL (B):						
PARCELS ZONE RATE	883	23	1	11 351	--	224
BOUND PRINTED MATTER	466	11	1	6 653	--	118
SPECIAL STANDARD	285	8	1	3 704	--	72
LIBRARY MAIL	45	2	--	575	--	11
TOTAL STANDARD (B)	1 679	44	3	22 283	--	425

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

	USPS SECURITY FORCE (18.1)	REPRICED ANNUAL LEAVE (18.3)	HOLIDAY LEAVE (18.3)	CIVIL SERVICE RETIREMENT (18.3)	FERS RETIREMENT (18.3)	WORKERS' COMPENSATION (18.3)
US POSTAL SERVICE	420	10	--	5 227	--	106
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	47	1	--	598	--	11
INTERNATIONAL MAIL	765	20	1	10 005	--	194
TOTAL MAIL	39 083	983	62	628 813	--	9 893
SPECIAL SERVICES:						
REGISTRY	274	7	1	1 781	--	69
CERTIFIED	524	13	--	8 465	--	132
INSURANCE	70	1	1	986	--	18
COD	17	1	--	257	--	5
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	207	5	--	2 473	--	52
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	7	--	--	83	--	2
SPECIAL HANDLING	7	--	--	39	--	2
POST OFFICE BOX	6 639	167	11	4 953	--	1 681
OTHER	191	5	1	1 806	--	49
TOTAL SPECIAL SVCS	7 936	199	14	20 843	--	2 010
TOTAL VOLUME VARIABLE	47 019	1 182	76	649 656	--	11 903
OTHER	28 628	--	--	--	--	--
TOTAL COSTS	75 647	1 182	76	649 656	--	11 903

SOURCE FOR COST SEGMENTS AND COMPONENTS	PLANT, EQUIPMENT, SERVICE WIDE AND SELECTED ADMIN COSTS
COLUMN TITLE	COLUMN SOURCE
1 USPS SECURITY FORCE (18.1) (COMPONENT 374)	WORKPAPER A-4, PAGES 15-16 COLUMN 1
2 REPRICED ANNUAL LEAVE (18.3) (COMPONENT 440)	WORKPAPER A-4, PAGES 21-22 COLUMN 3
3 HOLIDAY LEAVE (18.3) (COMPONENT 439)	WORKPAPER A-4, PAGES 21-22 COLUMN 2
4 CIVIL SERVICE RETIREMENT (18.3) (COMPONENT 435)	WORKPAPER A-4, PAGES 17-18 COLUMN 3
5 FERS RETIREMENT (18.3) (COMPONENT 056)	WORKPAPER A-4, PAGES 17-18 COLUMN 6
6 WORKERS' COMPENSATION (18.3) (COMPONENT 438)	WORKPAPER A-4, PAGES 19-20 COLUMN 4

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

	UNEMPLOYMENT COMPENSATION (18.3)	RETIREE HEALTH BENEFITS (18.3)	ANNUITANT LIFE INSURANCE (18.3)	ANNUITANT COLA/ PRINCIPAL (18.3)	DEPRECIATION (20.1 - 20.4)	INTEREST EXPENSE (20.5)
FIRST-CLASS MAIL:						
SINGLE-PIECE LETTERS	18 188	130 244	1 546	127 581	426 506	402 005
PRESORT LETTERS	5 968	42 734	507	41 860	132 630	131 144
TOTAL LETTERS	24 156	172 978	2 053	169 441	559 136	533 149
SINGLE-PIECE CARDS	788	5 644	67	5 528	14 817	17 039
PRESORT CARDS	222	1 589	19	1 556	3 268	4 703
TOTAL CARDS	1 010	7 233	86	7 084	18 085	21 742
TOTAL FIRST-CLASS	25 166	180 211	2 139	176 525	577 221	554 891
PRIORITY MAIL	2 118	15 169	180	14 859	38 787	45 692
EXPRESS MAIL	459	3 288	39	3 221	9 807	10 049
MAILGRAMS	2	11	--	11	63	38
PERIODICALS:						
IN-COUNTY	122	875	10	857	1 401	2 548
OUTSIDE COUNTY:						
REGULAR	2 307	16 519	196	16 181	37 095	49 222
NONPROFIT	476	3 406	40	3 336	7 287	10 112
CLASSROOM	18	130	2	127	385	396
TOTAL PERIODICALS	2 923	20 930	248	20 501	46 168	62 278
STANDARD MAIL (A):						
SINGLE-PIECE RATE	277	1 982	24	1 942	6 987	6 169
COMMERCIAL STANDARD:						
ENHANCED CARR RTE	3 445	24 673	293	24 168	47 265	72 675
REGULAR	8 130	58 223	691	57 033	169 168	177 480
TOTAL COMMERCIAL	11 575	82 896	984	81 201	216 433	250 155
AGGREGATE NONPROFIT:						
NONPROF ENH CARR RTE	254	1 822	22	1 785	5 196	5 544
NONPROFIT	1 674	11 987	142	11 742	35 483	36 607
TOTAL AGGREG NONPROFIT	1 928	13 809	164	13 527	40 679	42 151
TOTAL STANDARD (A)	13 780	98 687	1 172	96 670	264 099	298 475
STANDARD MAIL (B):						
PARCELS ZONE RATE	854	6 113	73	5 989	24 067	19 290
BOUND PRINTED MATTER	500	3 584	43	3 511	13 250	11 220
SPECIAL STANDARD	279	1 995	24	1 955	8 478	6 361
LIBRARY MAIL	43	310	4	303	1 173	973
TOTAL STANDARD (B)	1 676	12 002	144	11 758	46 968	37 844

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

	UNEMPLOYMENT COMPENSATION (18.3)	RETIREE HEALTH BENEFITS (18.3)	ANNUITANT LIFE INSURANCE (18.3)	ANNUITANT COLA/ PRINCIPAL (18.3)	DEPRECIATION (20.1 - 20.4)	INTEREST EXPENSE (20.5)
US POSTAL SERVICE	393	2 815	33	2 757	8 154	8 578
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	45	322	4	315	1 080	996
INTERNATIONAL MAIL	753	5 390	64	5 279	19 686	16 846
TOTAL MAIL	47 315	338 825	4 023	331 896	1 012 033	1 035 687
SPECIAL SERVICES:						
REGISTRY	134	957	11	938	4 335	3 079
CERTIFIED	637	4 561	54	4 468	8 339	13 393
INSURANCE	74	531	6	520	1 045	1 567
COD	19	139	2	136	277	410
SPECIAL DELIVERY	--	--	--	--	--	--
MONEY ORDERS	186	1 332	16	1 305	2 989	3 969
STAMPED CARDS	--	--	--	--	--	--
STAMPED ENVELOPES	6	45	--	44	101	133
SPECIAL HANDLING	3	21	--	21	259	85
POST OFFICE BOX	360	2 581	31	2 528	98 239	17 281
OTHER	136	972	12	952	3 907	3 075
TOTAL SPECIAL SVCS	1 555	11 139	132	10 912	119 491	42 992
TOTAL VOLUME VARIABLE	48 870	349 964	4 155	342 808	1 131 524	1 078 679
OTHER	32 291	231 236	2 745	226 508	473 955	733 059
TOTAL COSTS	81 161	581 200	6 900	569 316	1 605 479	1 811 738

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SOURCE FOR COST SEGMENTS AND COMPONENTS	PLANT, EQUIPMENT, SERVICE WIDE AND SELECTED ADMIN COSTS
COLUMN TITLE	COLUMN SOURCE
1 UNEMPLOYMENT COMPENSATION (18.3) (COMPONENT 453)	WORKPAPER A-4, PAGES 21-22 COLUMN 1
2 RETIREE HEALTH BENEFITS (18.3) (COMPONENT 208)	WORKPAPER A-4, PAGES 19-20 COLUMN 1
3 ANNUITANT LIFE INSURANCE (18.3) (COMPONENT 071)	WORKPAPER A-4, PAGES 19-20 COLUMN 2
4 ANNUITANT COLA/PRINCIPAL (18.3) (COMPONENT 1435)	WORKPAPER A-4, PAGES 19-20 COLUMN 3
5 DEPRECIATION (20.1 - 20.4) (COMPONENT 454)	WORKPAPER A-4, PAGES 29-30 COLUMN 4
6 INTEREST EXPENSE (20.5) (COMPONENT 283)	WORKPAPER A-4, PAGES 31-32 COLUMN 6

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)) DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

TOTAL

FIRST-CLASS MAIL:

SINGLE-PIECE LETTERS	1 936 467
PRESORT LETTERS	604 538
TOTAL LETTERS	2 541 005
SINGLE-PIECE CARDS	76 857
PRESORT CARDS	19 887
TOTAL CARDS	96 744
TOTAL FIRST-CLASS	2 637 749

PRIORITY MAIL	234 453
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EXPRESS MAIL	53 640
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MAILGRAMS	260
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PERIODICALS:

IN-COUNTY	10 248
OUTSIDE COUNTY:	
REGULAR	225 045
NONPROFIT	44 758
CLASSROOM	1 969
TOTAL PERIODICALS	282 020

STANDARD MAIL (A):

SINGLE-PIECE RATE	32 042
COMMERCIAL STANDARD:	
ENHANCED CARR RTE	300 792
REGULAR	834 912
TOTAL COMMERCIAL	1 135 704
AGGREGATE NONPROFIT:	
NONPROF ENH CARR RTE	25 316
NONPROFIT	171 544
TOTAL AGGREG NONPROFIT	196 860
TOTAL STANDARD (A)	1 364 606

STANDARD MAIL (B):

PARCELS ZONE RATE	108 473
BOUND PRINTED MATTER	56 580
SPECIAL STANDARD	33 697
LIBRARY MAIL	5 105
TOTAL STANDARD (B)	203 855

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

COST SEGMENT PLANT, EQUIP, SERVICEWIDE, SELECTED ADMIN COSTS

TOTAL

US POSTAL SERVICE 44 131

FREE MAIL - BLIND, HNDCPD,
& SERVICEMEN 5 137

INTERNATIONAL MAIL 87 427

TOTAL MAIL 4 913 278

SPECIAL SERVICES:

REGISTRY 22 000

CERTIFIED 60 827

INSURANCE 7 519

COD 1 937

SPECIAL DELIVERY --

MONEY ORDERS 20 557

STAMPED CARDS --

STAMPED ENVELOPES 691

SPECIAL HANDLING 698

POST OFFICE BOX 394 083

OTHER 18 284

TOTAL SPECIAL SVCS 526 596

TOTAL VOLUME VARIABLE 5 439 874

OTHER 2 506 204

TOTAL COSTS 7 946 078

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SOURCE FOR COST SEGMENTS PLANT, EQUIPMENT, SERVICE WIDE AND SELECTED ADMIN COSTS
AND COMPONENTS
COLUMN TITLE COLUMN SOURCE
1 TOTAL SUMMATION PAGES 69-74 ALL COLUMNS
(COMPONENT 485)

**EXHIBIT USPS-11B
FINAL ADJUSTMENTS
BASE YEAR 1998**

USPS-T-11

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FINAL ADJUSTMENTS
BASE YEAR 1998

NOTE: THERE ARE 2 PAGES FOR EVERY COST COMPONENT.
FOOTNOTES FOR A COST COMPONENT APPEAR ON A
SEPARATE PAGE FOLLOWING THE DETAIL FOR A
COST COMPONENT.

ALL EXTERNAL REFERENCES ARE TO USPS USPS-T-11, EXHIBIT A, COST SEGMENTS AND COMPONENTS

DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998

D REPORT

COST SEGMENT FINAL ADJUSTMENTS

	TOTAL VOLUME VARIABLE	FINAL ADJUSTMENTS	ADJUSTED VOLUME VARIABLE	CONTINGENCY	VOLUME VARIABLE TOTAL INCLUDING CONTINGENCY
FIRST-CLASS MAIL:					
SINGLE-PIECE LETTERS	12 412 946	--	12 412 946	--	12 412 946
PRESORT LETTERS	4 167 656	--	4 167 656	--	4 167 656
TOTAL LETTERS	16 580 602	--	16 580 602	--	16 580 602
SINGLE-PIECE CARDS	519 574	--	519 574	--	519 574
PRESORT CARDS	147 145	--	147 145	--	147 145
TOTAL CARDS	666 719	--	666 719	--	666 719
TOTAL FIRST-CLASS	17 247 321	--	17 247 321	--	17 247 321
PRIORITY MAIL	2 395 877	--	2 395 877	--	2 395 877
EXPRESS MAIL	384 614	--	384 614	--	384 614
MAILGRAMS	1 105	--	1 105	--	1 105
PERIODICALS:					
IN-COUNTY	76 873	--	76 873	--	76 873
OUTSIDE COUNTY:					
REGULAR	1 749 726	--	1 749 726	--	1 749 726
NONPROFIT	362 146	--	362 146	--	362 146
CLASSROOM	13 991	--	13 991	--	13 991
TOTAL PERIODICALS	2 202 736	--	2 202 736	--	2 202 736
STANDARD MAIL (A):					
SINGLE-PIECE RATE	213 627	--	213 627	--	213 627
COMMERCIAL STANDARD:					
ENHANCED CARR RTE	2 234 485	--	2 234 485	--	2 234 485
REGULAR	5 535 163	--	5 535 163	--	5 535 163
TOTAL COMMERCIAL	7 769 648	--	7 769 648	--	7 769 648
AGGREGATE NONPROFIT:					
NONPROF ENH CARR RTE	169 833	--	169 833	--	169 833
NONPROFIT	1 130 549	--	1 130 549	--	1 130 549
TOTAL AGGREG NONPROFIT	1 300 382	--	1 300 382	--	1 300 382
TOTAL STANDARD (A)	9 283 657	--	9 283 657	--	9 283 657
STANDARD MAIL (B):					
PARCELS ZONE RATE	861 780	--	861 780	--	861 780
BOUND PRINTED MATTER	394 443	--	394 443	--	394 443
SPECIAL STANDARD	247 598	--	247 598	--	247 598
LIBRARY MAIL	41 051	--	41 051	--	41 051
TOTAL STANDARD (B)	1 544 872	--	1 544 872	--	1 544 872

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DEVELOPMENT OF COST BY SEGMENT AND COMPONENT - BASE YEAR 1998
D REPORT
COST SEGMENT FINAL ADJUSTMENTS

	TOTAL VOLUME VARIABLE	FINAL ADJUSTMENTS	ADJUSTED VOLUME VARIABLE	CONTINGENCY	VOLUME VARIABLE TOTAL INCLUDING CONTINGENCY
US POSTAL SERVICE	262 798	262 798-	--	--	--
FREE MAIL - BLIND, HNDCPD, & SERVICEMEN	33 441	--	33 441	--	33 441
INTERNATIONAL MAIL	1 311 481	--	1 311 481	--	1 311 481
TOTAL MAIL	34 667 902	262 798-	34 405 104	--	34 405 104
SPECIAL SERVICES:					
REGISTRY	99 336	--	99 336	--	99 336
CERTIFIED	402 771	--	402 771	--	402 771
INSURANCE	61 658	--	61 658	--	61 658
COD	14 171	--	14 171	--	14 171
SPECIAL DELIVERY	1	--	1	--	1
MONEY ORDERS	122 800	--	122 800	--	122 800
STAMPED CARDS	3 208	--	3 208	--	3 208
STAMPED ENVELOPES	13 111	--	13 111	--	13 111
SPECIAL HANDLING	2 221	--	2 221	--	2 221
POST OFFICE BOX	473 477	--	473 477	--	473 477
OTHER	90 832	--	90 832	--	90 832
TOTAL SPECIAL SVCS	1 283 586	--	1 283 586	--	1 283 586
TOTAL VOLUME VARIABLE	35 951 488	262 798-	35 688 690	--	35 688 690
OTHER	23 615 029	262 798	23 877 827	--	23 877 827
TOTAL COSTS	59 566 517	--	59 566 517	--	59 566 517

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FINAL ADJUSTMENTS

COLUMN TITLE	COLUMN SOURCE
1 TOTAL VOLUME VARIABLE (COMPONENT 0460)	USPS-T-11, EXHIBIT A: PAGES 7-8 COLUMN 3
2 FINAL ADJUSTMENTS (COMPONENT 0501)	US POSTAL SERVICE VOLUME VARIABLE COSTS FROM COLUMN 1 REDISTRIBUTED TO OTHER
3 ADJUSTED VOLUME VARIABLE (COMPONENT 0504)	SUMMATION COLUMNS 1 & 2
4 CONTINGENCY (COMPONENT 0503)	COLUMN 3 * CONTINGENCY FACTOR - NOTE FACTOR = 00.0% FOR BASE YEAR 1998
5 VOLUME VARIABLE TOTAL INCLUDING CONTINGENCY (COMPONENT 0642)	SUMMATION COLUMNS 3 AND 4

2.1

KAREN MEEHAN
USPS-T-11

EXHIBIT USPS-11C
COST AND REVENUE ANALYSIS
BASE YEAR 1998

SUMMARY OF REVENUE AND COST FOR MAJOR SERVICE CATEGORIES

Base Year 1998

Classes and Sub-Classes of Mail (note 1)	(in millions)			(per piece)				Cost Coverage (note 5) (D/E)
	Revenue (note 6) A	Incremental Cost B	Volume Variable Cost (note 3) C	Revenue D	Marginal Cost (note 4) E	\$ (note 5) (D-E)	% (note 5) (D-E)/D	
						\$ (note 5) (D-E)	% (note 5) (D-E)/D	
First-Class Mail:								
Letters and sealed parcels.....	\$32,690.8	\$17,811.5	\$16,580.6	\$0.344	\$0.175	\$0.170	49.28%	197.16%
Cards.....	1,020.6	681.0	666.7	0.185	0.121	0.064	34.67%	153.08%
Fees.....	149.7							
Total First Class.....	33,861.2	18,684.9	17,247.3	0.337	0.172	0.165	49.06%	196.33%
Priority Mail.....								
Priority Mail.....	4,187.4	2,696.9	2,395.9	3.565	2.040	1.525	42.78%	174.77%
Express Mail.....								
Express Mail.....	854.5	606.1	384.6	12.900	5.806	7.094	54.99%	222.18%
Mailgram.....								
Mailgram.....	1.7	1.1	1.1	0.390	0.257	0.133	34.15%	151.86%
Periodicals:								
In-county.....	79.3	77.5	76.9	0.086	0.083	0.003	3.06%	103.16%
Outside the county:								
Regular publications.....	1,643.6	1,765.9	1,749.7	0.228	0.243	(0.015)	-6.45%	93.94%
Nonprofit publications.....	317.0	364.1	362.1	0.148	0.169	(0.021)	-14.23%	87.54%
Classroom publications.....	12.2	14.0	14.0	0.201	0.230	(0.029)	-14.41%	87.41%
Fees.....	20.1							
Total Periodicals.....	2,072.3	2,230.5	2,202.7	0.201	0.214	(0.013)	-6.30%	94.08%
Standard Mail (A):								
Single piece rate.....	123.9	213.8	213.6	0.824	1.422	(0.597)	-72.48%	57.98%
Enhanced carrier route.....	4,945.8	2,364.6	2,234.5	0.145	0.066	0.080	54.82%	221.34%
Regular.....	7,191.9	5,624.6	5,535.2	0.205	0.158	0.047	23.04%	129.93%
Nonprofit enhanced carrier route.....	211.7	170.0	169.8	0.080	0.064	0.016	19.79%	124.68%
Nonprofit.....	1,151.5	1,142.0	1,130.6	0.109	0.107	0.002	1.82%	101.86%
Fees.....	77.0							
Total Standard Mail (A).....	13,701.7	9,802.4	9,283.7	0.166	0.113	0.054	32.24%	147.59%
Standard Mail (B):								
Parcels zone rate (note 10).....	947.9	869.1	862.3	2.998	2.728	0.271	9.04%	109.93%
Bound printed matter.....	427.8	397.0	394.4	0.876	0.808	0.068	7.80%	108.46%
Special standard.....	330.3	248.3	247.6	1.728	1.296	0.433	25.04%	133.40%
Library mail.....	45.7	41.1	41.1	1.648	1.480	0.167	10.14%	111.29%
Fees.....	2.3							
Total Standard Mail (B).....	1,754.1	1,570.3	1,545.4	1.714	1.510	0.204	11.90%	113.50%

See accompanying notes.

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SUMMARY OF REVENUE AND COST FOR MAJOR SERVICE CATEGORIES
Base Year 1998

Classes and Sub-Classes of Mail (note 1)	(in millions)			Revenue (note 6) A	Revenue D	Marginal Cost (note 4) E	(per piece)		Cost Coverage (note 5) (D/E)
	Revenue B	Incremental Cost C	Volume Variable Cost (note 3)				\$ (note 5) (D-E)	% (note 5) (D-E)/D	
Free mail - blind, handicapped & servicemen.....		\$33.5	\$33.4			\$0.629	N/A	N/A	0.00%
International mail (note 8).....	\$1,599.8	1,391.5	1,311.5	\$1,695	1.389	\$0.305	18.02%	121.99%	
Total mail.....	58,032.7		34,405.6	0.295	0.175	0.120	40.71%	168.67%	
Special Services:									
Registry (note 14).....	89.0	99.5	99.3	5.862	6.540	(0.677)	-11.56%	89.64%	
Ancillary services.....	3.9								
Total Registry.....	92.9								
Certified (note 14).....	374.8	474.8	402.8	1.366	1.468	(0.102)	-7.46%	93.06%	
Ancillary services.....	267.9								
Total Certified.....	642.7								
Insurance (note 14).....	72.5	61.8	61.7	1.778	1.512	0.267	14.99%	117.63%	
Ancillary services.....	1.5								
Total Insurance.....	74.0								
COD (note 14).....	17.8	14.2	14.2	4.639	3.687	0.951	20.51%	125.80%	
Ancillary services.....	0.0								
Total COD.....	17.8								
Money orders (note 7).....	252.2	173.7	122.8	1.209	0.589	0.620	51.30%	205.35%	
Stamped cards (note 13).....		3.2	3.2						
Stamped envelopes.....	17.4	13.1	13.1						
Special handling.....	0.2	2.2	2.2						
Post office box.....	617.4		473.5						
Other.....			90.8						
Total Special Services.....	1,714.6		1,283.6						
Miscellaneous items (note 9).....	300.5								
Total mail and services (note 8).....	60,047.8		35,689.2						
Appropriations: Revenue forgone.....	67.3								
Total operating revenue.....	60,115.1								
Investment income.....	1.71								
Total (note 7).....	60,116.8		35,689.2						
All other costs.....				23,877.3					
Total costs (note 7).....				59,566.5					

See accompanying notes.

SUMMARY OF REVENUE AND COST FOR MAJOR SERVICE CATEGORIES

Base Year 1998

VOLUME STATISTICS

Classes and Sub-Classes of Mail (note 1)	Pieces (thousands)	Weight in Pounds (thousands)	Weight per Piece (ounces)	Cubic Feet (thousands)	Weight per Cubic Foot (pounds)
First-Class Mail:					
Single-Piece letters.....	54,273,024	2,589,862	0.8	177,449	14.6
Presort letters.....	40,634,252	1,521,298	0.6	104,234	14.6
Total Letters.....	94,907,276	4,111,160	0.7	281,683	14.6
Single-Piece cards.....	2,971,751	18,579	0.1	1,419	13.1
Presort cards.....	2,555,124	21,606	0.1	1,650	13.1
Total cards.....	5,526,875	40,185	0.1	3,069	13.1
Total First Class.....	100,434,151	4,151,345	0.7	284,752	14.6
Priority Mail.....	1,174,425	1,979,953	27.0	161,011	12.3
Express Mail.....	66,244	77,739	18.8	9,786	7.9
Mailgram.....	4,302	0	0.0	0	0.0
Periodicals:					
In-county.....	923,865	253,938	4.4	13,905	18.3
Outside the county:					
Regular publications.....	7,195,166	3,580,405	8.0	196,058	18.3
Nonprofit publications.....	2,136,927	585,102	4.4	32,039	18.3
Classroom publications.....	60,793	31,684	8.3	1,735	18.3
Total Periodicals.....	10,316,751	4,451,129	6.9	243,737	18.3
Standard Mail (A)					
Single piece rate.....	150,276	28,032	3.0	2,286	12.3
Commercial:Standard (A)					
Enhanced carrier route.....	34,059,127	4,872,082	2.3	273,099	17.8
Regular.....	35,087,014	4,582,347	2.1	256,858	17.8
Total Commercial.....	69,146,141	9,454,429	2.2	529,957	17.8
Nonprofit:Standard (A)					
Nonprofit enhanced carrier route....	2,647,088	195,751	1.2	11,481	17.0
Nonprofit non carrier route.....	10,564,636	698,573	1.1	40,972	17.1
Total Nonprofit.....	13,211,724	894,324	1.1	52,453	17.1
Total Standard Mail (A).....	82,508,141	10,376,785	2.0	584,696	17.7

See accompanying notes.

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SUMMARY OF REVENUE AND COST FOR MAJOR SERVICE CATEGORIES

Base Year 1998

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VOLUME STATISTICS

Classes and Sub-Classes of Mail (note 1)	Pieces (thousands)	Weight in Pounds (thousands)	Weight per Piece (ounces)	Cubic Feet (thousands)	Weight per Cubic Foot (pounds)
Standard Mail (B):					
Parcels zone rate.....	316,148	1,847,608	93.5	263,342	7.0
Bound printed matter.....	488,413	1,198,384	39.3	84,459	14.2
Special standard.....	191,093	308,191	25.8	28,602	10.8
Library mail.....	27,728	53,105	30.6	3,993	13.3
Total Standard Mail (B).....	1,023,382	3,407,288	53.3	380,396	9.0
US Postal Service.....	380,103	96,248	4.1	6,801	14.2
Free mail - blind, handicapped & servicemen.....	53,169	27,190	8.2	2,656	10.2
International mail.....	944,022	244,612	4.1	22,658	10.8
Total mail.....	196,904,690	24,812,289	2.0	1,696,497	14.6
Special Services:					
Registry.....	15,190	N/A	N/A	N/A	N/A
Ancillary services.....	3,433				
Total Registry.....	18,623				
Certified.....	274,383	N/A	N/A	N/A	N/A
Ancillary services.....	236,489				
Total Certified.....	510,872				
Insurance.....	40,783	N/A	N/A	N/A	N/A
Ancillary services.....	1,319				
Total Insurance.....	42,102				
COD.....	3,843	N/A	N/A	N/A	N/A
Ancillary services.....	1				
Total COD.....	3,844				
Money orders.....	208,597	N/A	N/A	N/A	N/A
Stamped envelopes.....	N/A	N/A	N/A	N/A	N/A
Special handling.....	N/A	N/A	N/A	N/A	N/A
Post office box.....	N/A	N/A	N/A	N/A	N/A
Other.....	N/A	N/A	N/A	N/A	N/A
Total Special Services.....	784,039	N/A	N/A	N/A	N/A

See accompanying notes.

**UNITED STATES POSTAL SERVICE
NOTES TO COST AND REVENUE ANALYSIS
Base Year 1998**

1. COST AND REVENUE ANALYSIS

The Cost and Revenue Analysis (CRA) is prepared annually by the United States Postal Service (Postal Service) each year commencing October 1 and ending September 30 as an aid in determining that the Postal Service is meeting the statutory requirements under Title 39, U.S. Code, that "each class of mail or type of mail service bear the direct and indirect costs attributable to that class or service...." The CRA presents estimates of the total and unit revenue of the categories of mail and services provided by the Postal Service during the year, as well as their estimated incremental and marginal costs. Such estimates are considered as one element of the Postal rate making process. This Base Year 1998 CRA represents a revised and updated version of the Fiscal Year 1998 CRA, for use in an anticipated rate case.

CRA data are based on information from the postal system of accounts. The postal system of accounts, however, generally does not accumulate financial data by class and subclass of mail. Apportionment factors are, therefore, required for development of the data for CRA purposes. These apportionment factors are derived from various postal operational and statistical information sources. Some of these, such as the In-Office Cost System and the Revenue, Pieces and Weight System, are dedicated to this purpose and involve extensive statistical sampling of postal activity during the year. New sampling procedures were partially implemented during Fiscal Years 1995 and 1996 for the Revenue, Pieces and Weights System to accommodate the effects of automation implementation. Coincident with implementation of these new sampling procedures, the difference between actual revenue as derived from the Postal Service financial systems and extrapolated revenue derived from the Revenue, Pieces and Weights System (before the routine adjustment for such differences) increased. During 1998, the Postal Service revised certain sampling procedures, which have decreased the difference between actual and extrapolated revenue. Management is continuing to refine and implement the new sampling procedures and explore further refinements and enhancements to sampling and expansion algorithms inherent in the Revenue, Pieces and Weights System. While extrapolated sample revenue should approximate actual Postal Service revenue, the system has been designed to accommodate and adjust for such differences, and the accuracy of apportionment factors used to develop per piece information does not necessarily depend on how close sample revenue are to actual revenues.

In 1997, the Postal Service changed its methodology used in estimating costs related to classes and subclasses of mail, and introduced estimates of incremental, volume variable and marginal costs. Development of such estimates included as one component the use of operational data included in the Management Operating Data System. The Postal Service also developed variability factors intended to estimate the relationship between increases and decreases in mail volume with associated changes in costs. Supporting Information essential to the development of the CRA data is generally obtained from special studies. The methods employed to determine variability factors, incremental volume variable, and marginal costs are documented in the Summary Description and in testimony filed by the Postal Service before the Postal Rate Commission. The various criteria and methodologies utilized to develop the information presented in the CRA Report are available from Cost Attribution in Finance.

Beginning with the first quarter of Fiscal Year 1999, the U.S. Postal Service has refined certain RPW estimation methodologies. Nonautomated office (non-PERMIT System) precanceled stamp and metered data for First Class Presort and Standard Mail (A) bulk are estimated with mailing statements from a panel of post offices. Permit Imprint Standard Mail (B) Parcel Post estimates are based on data from the PERMIT System.

2. INCREMENTAL COSTS

The incremental cost of a subclass of mail or service is an estimate derived from Postal Service cost models of the cost the Postal Service incurs as a result of providing the entire annual quantity of that subclass or service. Conversely, it is the estimate of the cost avoided by eliminating a product, assuming that all other products continue to be provided at their current volumes. The purpose of this cost category is to provide an indication of whether the customers of one subclass of mail (or group of subclasses) may be subsidizing customers of another subclass (or group of subclasses). Note, the incremental cost of a class of mail is greater than the sum of the incremental costs of its constituent subclasses. Class incremental cost includes common costs that are not caused by any one subclass alone but rather by the entire class.

3. VOLUME VARIABLE COSTS

The estimated volume variable cost (sometimes called total marginal cost) of a subclass is the product of its volume and its marginal cost. The sum of the volume variable cost across all subclasses (total volume variable cost) is the revenue that the Postal Service would earn, at current volumes, if it priced each subclass at its marginal cost. Therefore, the difference between the Postal Service's total cost and its total volume variable cost represents the sum of dollars the Postal Service must earn by setting the price levels of its subclasses above their marginal costs, if the Postal Service is going to break even in a given year. For the 1998 Base Year, volume variable costs comprised 59.6% of all costs incurred by the Postal Service.

4. MARGINAL COST

The Postal Service estimates of the marginal cost of a subclass or mail category is the change in cost that results from a small change in its volume alone, with the volumes of other subclasses or mail categories remaining constant.

5. CONTRIBUTION MARGIN AND COST COVERAGE

The relation of unit revenue to marginal cost provides a measure of the contribution earned by a subclass or mail category at the margin of production. The measure indicates the rate at which a given subclass offsets all other costs of the Postal Service. The contribution margin percent column gives the same information as a proportion of revenue per piece. The cost coverage column expresses unit revenue as a percentage of marginal cost.

6. FEES

Fees associated with a specific class or subclass of mail are included in the reported revenue for that class or subclass.

7. MISCELLANEOUS ADJUSTMENTS

The following differences exist between the revenues shown in the Fiscal Year 1998 Annual Report of the Postal Service (AR) and the Fiscal Year 1998 CRA. None of the figures represent those from Base Year calculations.

- a) The money order float of \$42.1 million included with interest income in the AR is included with special services revenue in the CRA.
- b) Mortgage Income of \$0.7 million included with interest income in the AR is reported as miscellaneous revenue in the CRA.
- c) Reconciliation with the Annual Report of the Postal Service (page 57):

(dollars in millions)			
Per the Annual Report		Per the Annual Report:	
Operating revenue	\$60,072	Operating expenses	\$57,778
Interest income	44	Interest expense on borrowings	167
		Imputed interest on retroactive assessment of employee benefits	16
		POD Worker's compensation expense	8
		Interest Expenses on unfunded retirement liabilities	<u>1,597</u>
Total revenue per the CRA Report (page 2)	<u>\$60,116</u>	Total costs per the CRA Report (page 2)	<u>\$59,566</u>

8. INTERNATIONAL MAIL

International mail costs include costs of both U.S. origin and foreign origin mail. Volume statistics, however, do not include foreign origin mail.

9. MISCELLANEOUS ITEMS

Miscellaneous items include philatelic sales, fees, fines, unclaimed money from dead letters, sales of services performed for government agencies and private contractors.

10. ALASKA AIR TRANSPORTATION

The Postal Service spent \$117.1 million on air transportation within the state of Alaska. \$96.1 million of this total was provided for parcel post mailers. Alaska Bypass mail cost \$55.4 million. The Postal Service realized \$10.4 million in revenue from Alaska bypass service.

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11. OTHER

All figures in the CRA are rounded; detail may not add to totals. Percents are rounded to the nearest decimal.

- Denotes zero values.
- (-) Denotes negative values.

12. PRODUCT SPECIFIC COST

Of the incremental cost of certain subclasses, a portion consists of product specific cost. Those amounts are as shown below (in millions):

First Class Letters	\$18.7
Priority Mail	276.9
Express Mail	212.5
International Mail	77.3
Money Orders	11.1

13. CARDS

The \$3.2 million in volume variable cost for stamped cards represent printing costs.

14. SPECIAL SERVICES

Excludes ancillary service revenue.